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# What are the Sustainable Development Goals?

The Sustainable Development Goals (SDGs), also known as the Global Goals, were adopted by all United Nations Member States in 2015 as a universal call to action to end poverty, protect the planet and ensure that all people enjoy peace and prosperity by 2030.

The 17 SDGs are integrated—that is, they recognize that action in one area will affect outcomes in others, and that development must balance social, economic and environmental sustainability.

Through the pledge to Leave No One Behind, countries have committed to fast-track progress for those furthest behind first. That is why the SDGs are designed to bring the world to several life-changing 'zeros', including zero poverty, hunger, AIDS and discrimination against women and girls.

Everyone is needed to reach these ambitious targets. The creativity, knowhow, technology and financial resources from all of society is necessary to achieve the SDGs in every context.



# Achieving SDGs by SAN JOSE KOOP



Doniston D! Walking Shed (2) Minupan Elementary School

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# CALENDAR OF ACTIVITIES 2020

# Community Projects/Programs

| JANUARY   | Discounted Laboratory Check-up for non-members  |
|-----------|---|
| FEBRUARY  | Dental Awareness Program<br>Feeding Program at Abandoned Elderly Women of Group Home and Licao-Licao<br>2nd Quarter Awarding of Urban Gardening   |
| MARCH     | Breast and Cervix Cancer Awareness with Short Financial Literacy<br>Maintenance of access road (Edesco Market)<br>Feeding Program at Fr. Simpliciano  |
| APRIL     | Garbology<br>Feeding Program at Licao-Licao   |
| MAY       | Medical and Dental Mission with HIV Awareness Program/ Eye Specialist and ENT<br>Check-up (Loma de Gato and Minuyan)<br>Rehabilitation of comfort rooms ( Gaya-gaya, Trade, Central School)<br>Feeding Program at Abandoned Elderly Women of Group Home |
| JUNE      | School materials and umbrella distribution (Caypombo and Bigte )<br>Feeding Program at Fr. Simpliciano  |
| JULY      | Livelihood Seminar for non-members:<br>Feeding Program at Licao-Licao   |
| AUGUST    | Laboratory Check up Discounts and Eye Check Up for PWSN, Senior Citizens<br>non-member<br>Feeding Program at Abandoned Elderly Women of Group Home  |
| SEPTEMBER | Urban Gardening<br>Feeding Program at Fr. Simpliciano   |
| OCTOBER   | Livelihood Seminar for non-members:<br>Launching of Urban Gardening   |
| NOVEMBER  | Tree Planting Activity<br>Awarding of 3 Brgy. Patrols (Bgy. Poblacion I, San Vicente and Bgy. Caypombo)<br>Blood Letting Program<br>Newborn Screening   |
| DECEMBER  | Feeding Program:<br>Licao-Licao,Abandoned Elderly Women of Group Home and Fr. Simpliciano<br>Give a Gift  |

# Statement on the Cooperative Identity

#### Definition

A cooperative is an autonomous association of persons united voluntarily to meet their common economic, social, and cultural needs and aspirations through a jointly-owned and democratically controlled enterprise.

#### Values

Cooperatives are based on the values of self-help, self-responsibility, democracy, equality, equity and solidarity. In the tradition of their founders, co-operative members believe in the ethical values of honesty, openness, social responsibility and caring for others.

#### Principles

The cooperative principles are guidelines by which cooperatives put their values into practice.

#### 1. Voluntary and Open Membership

Cooperatives are voluntary organizations, open to all persons able to use their services and willing to accept the responsibilities of membership, without gender, social, racial, political or religious discrimination.

#### 2. Democratic Member Control

Cooperatives are democratic organizations controlled by their members, who actively participate in setting their policies and making decisions. Men and women serving as elected representatives are accountable to the membership. In primary co-operatives members have equal voting rights (one member, one vote) and cooperatives at other levels are also organized in a democratic manner.

#### 3. Member Economic Participation

Members contribute equitably to, and democratically control, the capital of their cooperative. At least part of that capital is usually the common property of the cooperative. Members usually receive limited compensation, if any, on capital subscribed as a condition of membership. Members allocate surpluses for any or all of the following purposes: developing their cooperative, possibly by setting up reserves, part of which at least would be indivisible; benefiting members in proportion to their transactions with the cooperative; and supporting other activities approved by the membership.

#### 4. Autonomy and Independence

Cooperatives are autonomous, self-help organizations controlled by their members. If they enter into agreements with other organizations, including governments, or raise capital from external sources, they do so on terms that ensure democratic control by their members and maintain their cooperative autonomy.

#### 5. Education, Training and Information

Cooperatives provide education and training for their members, elected representatives, managers, and employees so they can contribute effectively to the development of their cooperatives. They inform the general public - particularly young people and opinion leaders - about the nature and benefits of cooperation.

#### 6. Cooperation among Cooperatives

Cooperatives serve their members most effectively and strengthen the cooperative movement by working together through local, national, regional and international structures.

#### 7. Concern for Community

Cooperatives work for the sustainable development of their communities through policies approved by their members.

# <u>Solidarity Message</u>



### Senate of the Philippines OFFICE OF SENATOR JUAN MIGUEL F. ZUBIRI

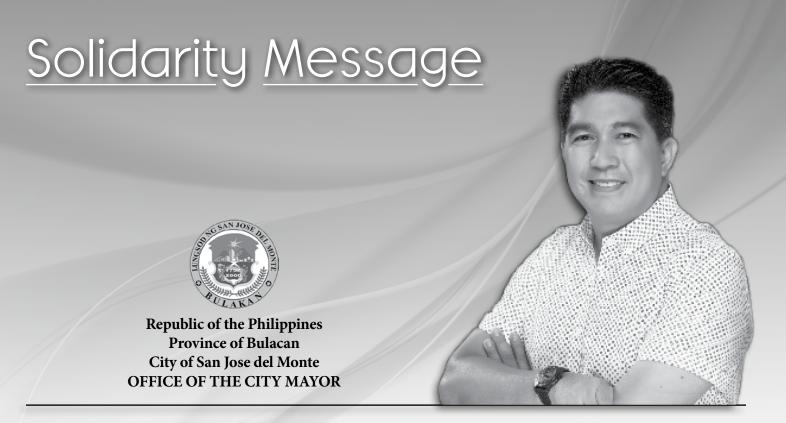
Greetings to the San Jose del Monte Savings and Credit Cooperative on your 32nd General Assembly!

I must thank San Jose Koop for thirty-two years of being our ally in cooperative development. Your over three decades of cooperative service has no doubt improved not only your member-individuals' standard of living, but also the entire San Jose community's.

San Jose Koop, with its great many successes, is testament to the power of cooperativism. I hope that this assembly proves most productive, and results in actionable ways forward for the cooperative. Rest assured that I remain your partner as we build a stronger cooperative movement across the nation.

Salamat sa inyong serbisyo, at mabuhay kayo!

Juan Miguel F. Zubiri



y warmest greetings to San Jose del Monte Savings and Credit Cooperative as you hold your **32nd Annual General Assembly.** 

Cooperatives are the emerging third force in our battle against poverty, unemployment and social unrest. Hence, my administration has placed the cooperatives in the forefront in combatting those issues since my incumbency about four years ago.

San Jose Coop as we know, has been one of the catalysts and engines of growth in this part of the country. The past 32 years bear witness to the remarkable growth of your cooperative and the profound difference you have made in the lives of our fellow San Joseños.

Your motto, "Together we are stronger" aptly describes the formidable alliance between the local government and your cooperative in delivering social amelioration to our "Pamilyang San Joseño".

May you continue to thrive and flourish as you chart your course in your assembly. You remain united and work together so that your endeavors would redound to benefit your members and the community at large.

Kudos to your officers and members!

Arturo B. Robes City Mayor

# <u>Solidarity Message</u>



ASSOCIATION OF ASIAN CONFEDERATION OF CREDIT UNIONS

On behalf of more than 36 million members of 31,752 credit unions in 23 countries in Asia, it gives me pleasure to send you a very sincere message of support and good wishes on the 32nd General Assembly on March 29, 2020.

ACCU is always encouraging cooperatives to keep its mission in check. The products and services of cooperatives are intended to help members, especially the low-income in an economically diverse community. The board, management, and staff must support and expand co-op's services and its financial commitments to help members achieve their lifelong aspirations.

The co-op places its model of collective ownership and its mission of meeting member needs. ACCU urges coops to thoroughly embrace and train for mutual service, an outlook to be shared in all organizational relations, internal and external.

In today's market environment, the fundamentals of cooperatives are worth asserting as well as re-examining. We must uphold the principles of self-help and mutual help for which cooperatives were founded.

The mission of your cooperative of uplifting the socioeconomic wellbeing of your members is the anchor of all what you do. To make the mission live requires "drilling down," carefully focusing to align intention and action. The activities that take place in your coop each day should look, feel, sound like in accordance with your mission.

We believe your annual assembly primarily celebrates the success of your members in improving their lives. The achievement of the cooperative in terms of increased in assets and profits are only results of a financially literate membership who are becoming self-reliant because of the services the coop provides.

We wish you a very successful Assembly.

Congratulations and more power!

Sincerely yours,

Elenita V. San Roque Chief Executive Officer



y warmest greetings to all the officers, staffs and members of the San Jose Del Monte Savings and Credit Cooperative (San Jose Koop) as you celebrate your 32nd General Assembly.

With your slogan "Together We Are Stronger", we in the Cooperative Development Authority (CDA) applaud your dedication in pursuing your visions and missions thru cooperative principles. It is truly amazing how you work together committedly to give a stronger impact in uplifting the lives of your members.

With that, I wish each and every one of you well and may you continue to grow with strength as you conquer more decades hereafter.Rest assured that we in CDA, certainly and guarantee our assistance whenever necessary.

More power to San Jose Koop!

Marieta P. Hwang **Regional Director** 





agpupugay sa Kilusang Kooperatiba!

Isang maalab at taos pusong pagbati sa mga opisyal, kawani at buong kasapian ng San Jose del Monte Savings and Credit Cooperative sa inyong ika-32 Taunang Pangkalahatang Pagpupulong.

Mapapansin natin na ang temang simbahan na "Dialogue Towards Harmony– Human Fraternity by promoting the culture of dialogue as a path of peace" at ang temang International Cooperative Alliance (ICA) "People-centered path for the Second Decade of the Cooperative Union 2020-2030" ay tumatalakay sa ugnayan at nakasentro sa tao.

Sa ating kilusan, ang mga binibigyan halaga ng simbahan at ng ICA ang siya ding sangkap ng isang maunlad at maayos na kooperatiba. Ang mga kasapi ang siyang sentro ng tagumpay, dahil ayon sa kahulugan ng kooperatiba ito ay pagsasama ng mga taong may magkakatulad ng pangangailangan kung kaya't sila ay sumasapi at nakikiayon sa ating mga kooperatiba. Ang mga kasapi na nagtitiwala, tumataguyod at tumatangkilik sa mga programa at serbisyo ng ating mga Kooperatiba kaya ito ay umuunlad. Ngunit ito ay di sapat na sukatan ng tagumpay ng ating mga Koop kundi ang pagyabong din ng kabuhayan ng ating mga kasapi. Sa ganitong kadahilanan kung kaya't ang ugnayan ay napakahalagang aspeto din sa kooperatiba sapagkat hindi makakagawa, makakapagpatupad at magiging matagumpay ang bawat serbisyong ibibigay kung ito'y di nakakatugon sa mga pangangailangan. Magkakaroon ng maunlad at mapayapang operasyon ang koop kung bukas ang ugnayan ng kasapi, pamunuan at kawanian.

Sa pagtutulungan natin at gabay ng Poong May Kapal ang anumang hamon at balakid sa patuloy na pagyabong ng Kilusang Kooperatiba ay kaya nating pagtagumpayan kung tayo'y magkakasama at nagkakaisa sa isang hangarin ang maunlad at mapayapang samahan.

Kasihan nawa tayong lahat ng Poong May Kapal.

matendoe

Magdalena C. Bondoc Chairperson, PFCCO-CLRL

## **REPORT TO MEMBERS/SHAREHOLDERS**

The year 2019 is another banner year for San Jose Koop. Our net surplus jumped from P73.4 Million in 2018 to P88.2 Million in 2019, an increase of P14.8 Million or 20%. Data from the BSP showed that net interest earnings of all Philippine banks increased by P16.1% only. Our cooperative on the other hand recorded an increase of 20%.

At the end of 2019, our total resources/assets went up to an all time high of P2.49 Billion or 24% higher than our target of P2 Billion.

Other milestone accomplishment in our 2019 operation, besides our profitability and growth target, we have also achieved the following:

|  | (           |             |                               |             |                                       |  |  |
|--|-------------|-------------|-------------------------------|-------------|---------------------------------------|--|--|
|  | 2019 Actual | 2019 Target | Variance<br>Actual vs. Target | 2018 Actual | Increase/<br>Decrease<br>2019 vs 2018 |  |  |
| No. of<br>Membership                         | 42,250      | 57,000      | (14,750)                      | 33,345      | 8,905                                 |  |  |
| Share Capital                                | 599.68      | 585.18      | 14.50                         | 474.56      | 125.12                                |  |  |
| Total Deposits                               | 1.51 B      | 1.53 B      | (20 M)                        | 1.30 B      | 210                                   |  |  |
| Loans<br>Receivable                          | 1.37 B      | 1.46 B      | (90 M)                        | 1.12B       | 250                                   |  |  |
| Revenues                                     | 238.10      | 179.97      | 58.13                         | 184.73      | 53.37                                 |  |  |
| Loan Releases                                | 1.75 B      | 1.60 B      | 15 M                          | 1.39 B      | 360                                   |  |  |
| General<br>Reserves                          | 133.37      | 119.46      | 13.91                         | 107.46      | 25.91                                 |  |  |
| Allowance for<br>Probable Losses<br>on Loans | 90.72       | 51.16       | 39.56                         | 42.72       | 48.00                                 |  |  |
| Interest on<br>Share Capital                 | 43.22       | 39.20       | 4.02                          | 35.97       | 7.25                                  |  |  |
| Patronage<br>Refund                          | 18.52       | 16.80       | 1.72                          | 15.41       | 3.11                                  |  |  |

(in Million Pesos)

As part of our strategy to increase liquidity and avoid surprises on our cash management, we have arranged stand-by credit lines with Metrosouth Cooperative Bank and Landbank of the Philippines. We were also granted low cost fund by the Department of Trade for their "Pondo sa Pagbabago" Program.

We are also evaluating our investments as well as our non-earning assets to further increase our liquidity position. These are all in line with our strategic goals namely (a) Sustainability by increasing year to year our surplus and assets (b) Solvency and liquidity by increasing liquid assets and standby credit facilities (c) Stability by providing allowances for delinquentaccounts and increasing our reserve funds (d) Security – to be prepared for any business decline or fortuitous events.

Besides the various financial highlights we have shown above, we are also presenting hereunder the recognition and awardswe received for 2019, the operational improvements and facilities we undertook as well as the projects and activities we introduced to our community where we spent a total amount of P1,394,098.99.

At this juncture, we would like to thank our officers and staff for a job well done. All the members of our cooperative as well as our benefactors, associate partners and friends who have been continuously supporting us in all our endeavors.

#### **RECOGNITION/AWARDS RECEIVED IN 2019**

- 1. Silver Brand Award for ACCESS Branding in Malaysia last Sept 2019 given by ACCU.
- 2. Certificate of Participation to the CDA GawadParangal 2019 as Large Scale-Billionaire Category.
- 3. Outstanding Achievement Award given by City Cooperative Development Office City of San Jose del Monte, Bulacan.

#### OPERATIONAL IMPROVEMENTS AND FACILITIES:

- 1. SAN JOSE KOOP CLINIC is now fully operational located at TungkongMangga Satellite office to addressed the healthcare needs of the members with regular visiting doctors every Saturday at 8:00 to 12 noon.
- 2. Eyeing for a better accessibility, reach the members and continuous expansion, SAN JOSE KOOP opened two satellite offices in Loma de Gato, Marilao and in Road 2 Minuyan 1.
- 3. Maintained its partnership with PhilBritish Care provider in giving health and medical services to all employees and officers in accordance to the benefits being enjoyed by them.
- 4. Improvements and renovations of all satellite offices to provide a more comfortable and convenient place while transacting business to the cooperative.
- 5. Upgrading of casal system for a better and faster online banking facilities and installation of queuing system for a systematic flow of members transactions.
- 6. Continuous access to KAYA Payment platform to lead the cooperative's initiative on digital and new technology innovations using mobile phone.
- 7. Activation of Nationlink ATM Machine for the E-Banking System to provide 24 hours banking convenience to the members.
- 8. Partnership with SSS as an accredited collecting and non-collecting agent to extend SSS benefits and services to cooperative members. This agreement aims to provide convenience to cooperative members to have easy access to SSS transactions such as membership applications, monthly payment contributions, loan applications and more.

- 9. First phase application of HRMAX software for the modification of our Hiring Management System, Employee Information System, Timekeeping System, Payroll System, Online Employee Portal System and Mobile Notification System.
- 10. Continuous trainings of all employees to provide them with continuing opportunities to achieve and excel in one's field and to grow professionally as an employee of the cooperative.
- 11. Approval of New Organizational Structure and Succession Planning Program to ascertain that the cooperative has a deep bench or line-up of internal candidates ready to assume higher leadership responsibilities.
- 12. Further recognizing that members are not just a borrower s/depositors but OWNERS as well, SAN JOSE KOOP continued to hold ownership meeting to update them with the new policies and guidelines implemented by the management.

#### CONCERNS FOR THE COMMUNITY AND ENVIRONMENT:

- 1. Health Care Laboratory Test in Partnership with LABPRO Clinic
- 2. Dental Awareness Program held at Loma de Gato Covered Court in Marilao
- 3. Quarterly Feeding Program at Fr. Simpliciano Foundation, Abandoned Elderly Women of Group Home and Religious Missionaries of the Divine Savior
- 4. Clean-up day At Barangay Poblacion, City of San Jose del Monte, Bulacan
- 5. Zumba Festival held at St. Joseph Church Patio, City of San Jose del Monte, Bulacan
- 6. Medical and Dental Program held at San Jose Koop Clinic in TungkongMangga, CSJDM Bul.
- 7. Balik-Eskwela Program held at Brgy Day Care Center in Citrus, Lawang Pare, Poblacion, Poblacion1, City of San Jose del Monte, Bulacan
- 8. Urban Gardening Contest participated by Home Owners Association within the City of San Jose del Monte, Bulacan
- 9. Tree Planting activities held at Luwasan, Zone 4, City of San Jose del Monte, Bulacan
- 10. Expanded New Born Screening Sponsorship in partnership with the OspitalngLungsod, City of San Jose del Monte, Bulacan
- 11. Gift Giving Program at City Jail, Religious Missionaries of the Divine Savior, Home for the Elderly Women and Fr. Simpliciano Foundation
- 12. Donation of Mini Elf to Yakal Multi-Purpose Cooperative, and Barangay Patrol at Poblacion and Road 2, Minuyan 1, City of San Jose del Monte, Bulacan
- 13. Financial Assistance to SAMAKA Cooperative and Blood Letting Program of different barangays in the City
- 14. Sponsorship of Mass Activity every Wednesday of the month at 7:00 am in the Bureau of Jail and Management Penology (BJMP) in the City of San Jose del Monte, Bulacan

**ROMEO A** DE JESUS, SR., CPA Chairperson of the Board

**CAROLINE D. DAVE** Chief Executive Officer San Jose Koop

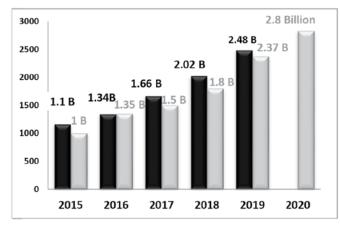
|                       | 10 years of<br>Operation<br>for the year<br>1997 | 20 years of<br>Operation<br>for the year<br>2007 | 30 years of Op<br>for the year |        | for the y | ear 2018 | for the y | ear 2019 | Proposed Budget<br>2020 |
|-----------------------|--|--|--------------------------------|--------|-----------|----------|-----------|----------|-------------------------|
|                       | Actual   | Actual   | Actual                         | Budget | Actual    | Budget   | Actual    | Budget   |                         |
| Operating<br>Revenue  | 25.3   | 44.0   | 140.0                          | 124.8  | 184.7     | 156.2    | 238.1     | 180.0    | 211.5                   |
| Operating<br>Expenses | 16.2   | 33.2   | 107.07                         | 98.21  | 116.7     | 116.0    | 163.38    | 136.7    | 171.7                   |
| Other<br>Income       | 0.21   | 9.7  | 28.04                          | 26.76  | 29.2      | 24.7     | 38.8      | 36.8     | 37.1                    |
| Net Surplus           | 9.1  | 10.8   | 60.97                          | 60.56  | 73.4      | 72.0     | 88.20     | 80.0     | 90.4                    |
| Return on<br>Equity   | 16.02%   | 10.16%   | 12.90%                         | 11.59% | 12.80%    | 11.49%   | 12.46%    | 10.60%   | 12.35%                  |
| Return on<br>Asset    | 6.28%  | 3.39%  | 4.06%                          | 4.23%  | 3.98%     | 4.36%    | 3.91%     | 3.37%    | 3.40%                   |

## **RESULTS OF OPERATIONS**

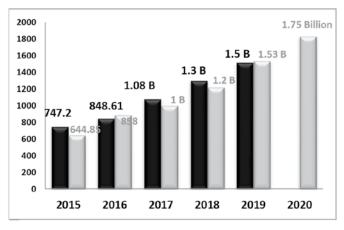
## **FINANCIAL POSITION**

|                                | 10 years of<br>Operation | 20 years of<br>Operation | 30 years of Op |        | as of    | 2018     | as of    | 2019     | Proposed Budget |
|--------------------------------|--------------------------|--------------------------|----------------|--------|----------|----------|----------|----------|-----------------|
|                                | as of 1997               | as of 2007               | as of 20:      | 17     |          |          |          |          | 2020            |
|                                | Actual                   | Actual                   | Actual         | Budget | Actual   | Budget   | Actual   | Budget   |                 |
| Total<br>Resources<br>(Assets) | 144.7                    | 317.9                    | 1.66 B         | 1.5 B  | 2.02 B   | 1.8 B    | 2.48 B   | 2.375 B  | 2.8 B           |
| Loan<br>Receivable<br>(Net)    | 113.1                    | 178.6                    | 774.9          | 825.0  | 1.12 B   | 1 B      | 1.37 B   | 1.46 B   | 1.75 B          |
| Investment<br>(Long Term)      | 4.3                      | 28.1                     | 450.00         | 450.0  | 449.4    | 270.0    | 449.39   | 420.00   | 325             |
| Deposits                       | 87.9                     | 194.0                    | 1.08 B         | 1 B    | 1.3 B    | 1.22 B   | 1.51 B   | 1.53 B   | 1.75 B          |
| Share<br>Capital               | 35.8                     | 89.5                     | 389.6          | 450.0  | 474.6    | 469.0    | 599.7    | 585.2    | 758.0           |
| Book Value<br>per Share        | P 129.70                 | P 118.42                 | P 132.67       | P 131  | P 132.40 | P 129.63 | P 131.22 | P 128.74 | P 127.45        |

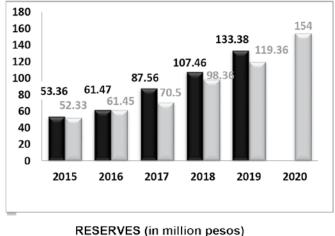
# 5 Years Comparative Performance Actual Against target Plus target for the year 2020 \_\_\_\_\_



**RESOURCES** (Assets) (in billion pesos)



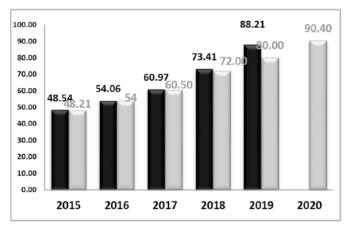


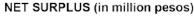


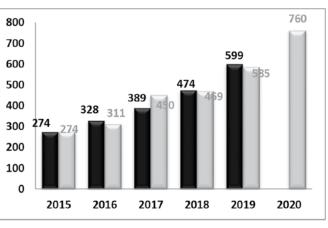
ESERVES (in million peso

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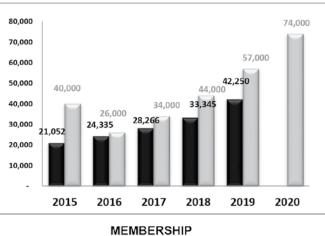
Actual











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# APPROVED BOARD RESOLUTIONS SERIES OF 2019

| REFERENCE  | DATE OF APPROVA      |   |
|--|----------------------|---|
| Board Resolution No. 2395                              | January 10, 2019     | Approval of new policy on members to be featured in Masikap, Facebook,  |
|  |                      | Youtube and other marketing materials   |
| Board Resolution No. 2396                              | January 10, 2019     | Approval of new loyalty program - Free Family Health Insurance  |
| Board Resolution No. 2397                              | January 10, 2019     | Resolution approving additional benefits to members - Health and Wellness   |
|  |                      | Clinic Program  |
| Board Resolution No. 2398                              | January 10, 2019     | Approval of Policy on Trade Fair Program  |
| Board Resolution No. 2399                              | January 10, 2019     | Resolution approving guidelines on Formulation of Policy  |
| Board Resolution No. 2403                              | January 22, 2019     | Resolution approving new loyalty program for couple members called  |
|  |                      | "Member si Misis Member si Mister"  |
| Board Resolution No. 2404                              | January 22, 2019     | Resolution approving Policy on Community Project Beneficiaries  |
| Board Resolution No. 2406                              | January 22, 2019     | Approval of Policy on Duties of the Working Board Committees  |
| Board Resolution No. 2409                              | January 22, 2019     | Amendment to the Policy on Collection and Delinquency   |
| Board Resolution No. 2411                              |                      | Declaration of Interest on Share Capital and Patronage Refund   |
| Board Resolution No. 2417                              |                      | Approval of Policy on Damay-Impok Benefit Ceiling   |
| Board Resolution No. 2428                              |                      | Approval of selling and setting of price of Foreclosed Properties   |
| Board Resolution No. 2432                              | ,                    | Resolution applying for membership with Bulacan Federation of Cooperatives  |
| Board Resolution No. 2435                              | ,                    | Approval of releasing budget for the renovation of Tungko Satellite Office  |
| Board Resolution No. 2436                              | March 12, 2019       | Approval of New Capital Build-Up Program called Share Capital Subscription<br>Bracket Challenge   |
| Board Resolution No. 2461                              | May 8, 2019          | Approval of Accreditation of San Jose Koop as Collecting Agent of the Social Security System  |
| Board Resolution No. 2463                              | May 8, 2019          | Approval of Policy on Scholarship Program   |
| Board Resolution No. 2474                              | May 8, 2019          | Resolution entering into leasehold agreement for new satellite office in  |
|  |                      | Minuyan and authorizing the Chief Executive Officer to sign into agreement  |
| Board Resolution No. 2481                              | July 9, 2019         | Approval of Policies on Cash Management, Social Media, Records Retention  |
|  |                      | and Disposal and Disposition of Unserviceable Property and amendments to  |
|  |                      | the Policy on Disposal of Real Property Acquired  |
| Board Resolution No. 2484                              | July 9, 2019         | Resolution to participate in the accreditation/renewal of the accreditation of  |
|  |                      | all community-based Civil Society Organization in this City   |
| Board Resolution No. 2488                              | July 29, 2019        | Resolution approving application as accredited partner and enter into loan  |
|  |                      | agreement with the Department of Trade and Industry (DTI) through small   |
|  |                      | business corporation and authorizing the Chairperson of the Board, Board  |
|  |                      | Treasurer and OIC-CEO as authorized representatives   |
| Board Resolution No. 2496                              | •                    | Approval of Policies on Sexual Harrassment, Bullying and Anti-Discrimination  |
| Board Resolution No. 2497                              | August 13, 2019      | Resolution approving to enter into collection agreement with SM Business  |
|  |                      | Services, San Jose del Monte Branch and authorizing the Chief Executive   |
| Deand Decelution No. 2400                              | August 12, 2010      | Officer to sign into agreement  |
| Board Resolution No. 2498                              | August 13, 2019      | Resolution to participate in the accreditation/renewal of the accreditation of  |
| Board Resolution No. 2502                              | August 27, 2010      | all community-based Civil Society Organization in the Province of Bulacan<br>Approval of budget for the purchase of coop new service vehicle in |
| Board Resolution No. 2302                              | August 27, 2019      | replacement of old unit   |
| Board Resolution No. 2509                              | Sontombor 12 2010    | Approval of Policy on Area of Jurisdiction per offices  |
| Board Resolution No. 2507<br>Board Resolution No. 2517 | •                    | Resolution implementing ATM fees and charges  |
| Board Resolution No. 2517<br>Board Resolution No. 2527 |                      | Approval of new savings product called "Long Term Time Deposit"   |
| Board Resolution No. 2532                              |                      | Amendment to the Policy on Charged-off  |
| Board Resolution No. 2543                              | December 23, 2019    | Resolution approving incorporation of insurance products on all loan releases   |
| Board Resolution No. 2545                              |                      | Approval of retirement fund investment with AXA   |
| Board Resolution No. 2546                              |                      | Approval of 2020 Operational Plans and Budget   |
|  | 2 222111001 20, 2017 |   |

Isang matagumpay na taon ang 2019 para sa ating Kooperatiba. Nagkaroon tayo ng mataas na Net Surplus na Php 88,208,104.27, ito ay 20% na higit na mataas sa nakaraang taon na 2018. Patuloy din ang paglago ng ating Total Assets na umaabot na sa halos Php 2.4 Bilyon.

Narito ang ating Comparative Status Report of Cash Position sa nakalipas na taon ng 2019 at 2018.

| Account                  | 2019             | 2018             |
|--------------------------|------------------|------------------|
| Cash and Cash Equivalent | 319,081,802.01   | 213,808,579.26   |
| Short Term Investment    | 17,998,124.19    | 3,171,961.31     |
| Long Term Investments    | 398,512,057.26   | 449,397,007.88   |
| Short Term Obligations   | 73,819,262.31    | 61,164,745.34    |
| Total Deposits           | 1,516,097,543.37 | 1,300,919,865.24 |

#### COMPARATIVE STATUS REPORT OF CASH POSITION FOR THE YEAR 2019 & 2018

| Liquidity = _ |          | Liquid Assets - Sho<br>Total De | ort Term Obligation |                  |
|---------------|----------|---------------------------------|---------------------|------------------|
|               | 2019     |                                 |                     | 2018             |
| Php           |          | 6,926.20                        | Php                 |                  |
| •             | (73,819  | ,263.21)                        |                     | (61,164,745.34)  |
|               | 263,19   | 7,663.89                        |                     | 155,815,795.23   |
|               | 263,19   | 7,663.89                        |                     | 155,815,795.23   |
|               | 1,510,07 | 7,343.37                        |                     | 1,300,717,003.24 |
|               | 17%      |                                 |                     | 12%              |

Ang liquidity rate na 17% ay nagpapakita ng kahandaan ng ating Kooperatiba na matugunan at mabayaran ang anumang madaliang obligasyon o Financial na pangangailangan ng mga kamay-ari sa ating Kooperatiba.

Ang tiwala at patuloy na pagtangkilik sa serbisyo at programa ng mga kamay-ari sa ating Kooperatiba ang siyang nagbubunsod upang ating makamtan ang patuloy na pag unlad at paglago ng ating San Jose Koop.

Lubos na pasasalamat sa bawat kamay-ari sa suporta at tiwala sa ating pamunuan at sa ating Kooperatiba.

Mapagpalang buhay po sa ating lahat.

DIONISIO A. SAN FELIPE Treasurer

# Statement of Management Responsibility 2019\_\_\_\_

#### SAN JOSE DEL MONTE SAVINGS AND CREDIT COOPERATIVE San Pedro St., Poblacion, City of San Jose Del Monte, Bulacan CDA Registration No. 9520-03002875 / CIN-0106030222

The management of the SAN JOSE DEL MONTE SAVINGS AND CREDIT COOPERATIVE, is responsible for the preparation and fair presenation of the financial statements including the schedules attached therein for the years ended December 31, 2019 and 2018, in accordance with the Philippine Financial Reporting Framework for Cooperatives in the Philippines and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Cooperative's ability to continue as agoing concern, disclosing as applicable matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Cooperative or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is responsible for overseeing the financial reporting process of SAN JOSE DEL MONTE SAVINGS AND CREDIT COOPERATIVE.

The Board of Directors reviews and approves the financial statemeths including the schedules attached therein and submits the same to the general membership of the cooperative.

**OSMUNDO F. SALONGA, JR.,** the independent auditor appointed by the general assembly, has audited the financial statements of **SAN JOSE DEL MONTE SAVINGS AND CREDIT COOPERATIVE** in accordance with Philippine Standards on Auditing, and in his report to the members, has expressed his opinion on the fairnesss of presentation upon completion of such audit.

ROMEO A. DE JESUS Chairperson

CAROLINE D. DAVE General Manager

DIONISIO SAN FELIPE Treasurer

January 18, 2020

#### OSMUNDO F. SALONGA, JR., CPA Malolos City, Bulacan

HON. ORLANDO R. RAVANERA Chairman Cooperative Development Authority

In connection with my examination of the financial statements of the SAN JOSE DEL MONTE SAVINGS AND CREDIT COOPERATIVE covering the year ended December 31, 2019, which are herewith submitted to the Cooperative Development Authority, I hereby represent the following:

- That said financial statements herewith presented are in accordance with the Philippines, which include all applicable Philippine Financial Reporting Framework (PFRF) for Cooperatives, and other accounting requirements under the laws, rules, regulations and principles promulgated by the Cooperative Development Authority (CDA);
- 2. That in the conduct of my audit, I adhere to the Philippine Standards on Auditing (PSA) and the Standard Audit System for Cooperatives (SASC) as required by the CDA;
- 3. That I am qualified as provided for in Section 14 of the Code of Professional Ethics for Certified Public Accountants and Articles 81 of R.A. 9520 (Philippine Cooperative Code of 2008);
- 4. That I am fully aware of my responsibility as an independent auditor for the audit report issued and attached to the financial statements and the sanctions to be bestowed on me for any misrepresentations that I may have willingly or unwillingly committed;
- 5. That I nor any member of immediate family do not have any direct or indirect financial interest with the Cooperative;
- 6. That I am not an employee nor an officer of a secondary cooperative or tertiary cooperative of which the cooperative is a member;
- 7. That I am not an employee of the CDA nor have I engaged an employee of the CDA in the course of audit; and
- 8. That I make representation as member of the Philippine Institute of Certified Public Accountants (PICPA) as an independent auditor.
- 9. That I am a member of PICPA Bulacan Chapter.

It is however, understood that my accountability is based on matter within the normal coverage of an audit conducted in accordance with Philippine standards on Auditing.

OSMUNDO F. SAŁÓNGA, JR. CPA Certificate No. 44969 TIN No. 162-167-802-000 PTR No. 8206207 January 3, 2020 - Malolos City, Bulacan BIR 05-002227-1-2018 Valid until February 6, 2021 CDA No. 337 Valid from January 22, 2017 to January 21, 2020 BOA Accreditation No. 1517 valid until October 26, 2020

January 18, 2020 Malolos City, Bulacan The General Assembly Thru: The Board of Directors SAN JOSE DEL MONTE SAVINGS AND CREDIT COOPERATIVE San Pedro St., Poblacion, City of San Jose Del Monte, Bulacan

#### Report on the Audit of the Financial Statements

#### **Opinion**

I have audited the financial statements of **SAN JOSE DEL MONTE SAVINGS AND CREDIT COOPERATIVE**, which comprise the statements of financial condition as at December 31, 2019 and 2018 and the statements of operations, statements of changes in equity and statements cash flows for the years then ended, and notes to the financial statements, including a summary of significant accounting policies.

In my opinion, the accompanying financial statements present fairly in all material respects, the financial position of **SAN JOSE DEL MONTE SAVINGS AND CREDIT COOPERATIVE** as at December 31, 2019 and 2018 and its financial performance and its cash flows for the years then ended in accordance with Philippine Financial Reporting Framework for Cooperatives.

#### Basis for opinion

I conducted my audits in accordance with Philippine Standards on Auditing (PSAs). My responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of my report. I am independent of the Cooperative in accordance with the Code of Ethics for Professional Accountants in the Philippines (Code of Ethics) together with the ethical requirements that are relevant to my audit of the financial statements in the Philippines, and I have fulfilled my other ethical responsibilities in accordance with these requirements and the Code of Ethics. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

### <u>Responsibilities of management and Those Charged with Governance for the Financial</u> <u>Statements</u>

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the Philippine Financial Reporting Framework for Cooperatives, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Cooperative's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Cooperative or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Cooperative's financial reporting process.

#### Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with PSAs will always detect a material misstatement when it exist. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with PSAs, I exercise professional judgment and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional emissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Cooperative's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Cooperative's ability to continue as a going concern. If we conclude that a material uncertainty exists we are required to draw attention in the auditor's report to the related disclosures in the financial statemetns or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to date of my auditor's report. However, future events or conditions may cause the Cooperative to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

#### Report on the Supplementary Information Required Under Revenue Regulations 15-2010

My audit was conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplementary information on taxes, duties and license fees in Note 32 of notes to the financial statements is presented for purposes of filing with the Bureau of Internal Revenue and is not a required part of the basic financial statements. Such information is the responsibility of management. The information has been subjected to the auditing procedures applied in my audit of the basic financial statements. in my opinion, the information is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

OSMUNDO F. SALONGA, JR. CPA Certificate No. 44969 TIN No. 162-167-802-000 PTR No. 8206207 January 3, 2020 - Malolos City, Bulacan BIR 05-002227-1-2018 Valid until February 6, 2021 CDA No. 337 Valid from January 22, 2017 to January 21, 2020 BOA Accreditation No. 1517 valid until October 26, 2020

January 18, 2020 Malolos City, Bulacan

#### CERTIFICATE ON THE COMPILATION SERVICES FOR THE PREPARATION OF THE FINANCIAL STATEMENTS AND THE NOTES TO THE FINANCIAL STATEMENTS

I hereby certify that I am a Certified Public Accountant (CPA) who performed the compilation services related to the preparation and presentation of financial information of an entity in accordance with Philippine Financial Framework (PFRF) for Cooperatives and the reports required by accounting and auditing standards for **SAN JOSE DEL MONTE SAVINGS AND CREDIT COOPERATIVE** for the period ending December 31, 2019.

In discharging this responsibility I hereby declare that I am a Certified Public Accountant and was contracted to perform this service.

Furthermore, in my compilation services for preparation for the Financial Statements and notes to the Financial Statemetns, I was not assisted by or did not avail of the service of MR. **OSMUNDO F. SALONGA, JR., CPA** who is the external auditor who rendered the audit opinion for the said Financial Statements and notes to the Financial Statements.

I hereby declare, under penalties of perjury and violation of the Revised Accountancy Law, that my statements are true and correct.

CARLOS C. SAMSON CPA Certificate No. 51267 TIN No. 116-752-601-000 PTR No. 1177842 January 02, 2020 - Bocaue, Bulacan BIR 05-004364-001-2017 Valid until march 3, 2020 CDA No. 0955 Valid from January 26, 2020 to January 27, 2023 BOA No. 3308 valid until October 13, 2020

January 9, 2020 Bocaue, Buacan

#### SAN JOSE DEL MONTE SAVINGS AND CREDIT COOPERATIVE

San Pedro St. City of San Jose Del Monte Bulacan CDA Registration No. 9520-03002875/CIN 0106030222

|  | NOTES | 2019             | 2018             |
|--|-------|------------------|------------------|
| ASSETS                                 |       |                  |                  |
| CURRENT ASSETS                         |       |                  |                  |
| Cash                                   | 8     | 319,018,802.01   | 213,808,579.26   |
| Loans Receivable                       | 9     | 1,370,166,129.17 | 1,128,295,470.53 |
| Financial Assets                       | 10    | 17,998,124.29    | 3,171,961.31     |
| Other Current Assets                   | 11    | 8,836,027.10     | 5,831,899.80     |
| Total Current Assets                   |       | 1,716,019,082.57 | 1,351,107,910.90 |
| NON CURRENT ASSETS                     |       |                  |                  |
| Property and Equipment                 | 12    | 20,976,993.21    | 17,227,287.22    |
| Investment Property                    | 13    | 58,003,825.38    | 17,000,000.00    |
| Financial Asset - Long Term            | 10    | 398,512,057.26   | 449,397,007.88   |
| Other Non-Current Assets               | 14    | 292,211,407.42   | 190,982,356.02   |
| Total Non Current Assets               |       | 769,704,283.27   | 674,606,651.12   |
| TOTAL ASSETS                           |       | 2,485,723,365.84 | 2,025,714,562.02 |
|  | 15    | 1 516 007 542 27 | 1 200 010 865 24 |
| LIABILITIES<br>CURRENT LIABILITIES     |       |                  |                  |
| Deposit Liabilities                    | 15    | 1,516,097,543.37 | 1,300,919,865.24 |
| Interest on Share Capital Payable      | 16    | 43,221,971.09    | 35,970,521.49    |
| Patronage Refund Payable               | 17    | 18,523,701.90    | 15,415,937.78    |
| Due to Union and Federation (CETF)     | 18    | 3,319,847.89     | 1,983,959.08     |
| Other Current Liabilities              | 19    | 8,753,741.43     | 7,794,326.99     |
| Total Current Liabilities              |       | 1,589,916,805.68 | 1,362,084,610.59 |
| NON-CURRENT LIABILITIES                |       |                  |                  |
| Long Term Liabilities                  | 20    | 108,893,190.46   | 35,332,933.17    |
| Total Non Current Liabilities          |       | 108,893,190.46   | 35,332,933.17    |
| TOTAL LIABILITIES                      |       | 1,698,809,996.14 | 1,397,417,543.76 |
| MEMBERS' EQUITY                        |       |                  |                  |
| Share Capital                          | 21    | 599,685,200.00   | 474,564,200.00   |
| Deposit for Share Capital Subscription | 21    | 1,239,206.21     | 1,186,022.97     |
| Donation and Grants                    | 22    | 1,242,103.14     | 1,242,103.14     |
| Statutory Funds                        | 23    | 184,746,860.35   | 151,304,692.15   |
| Total Members Equity                   |       | 786,913,369.70   | 628,297,018.26   |
| TOTAL LIABILITIES AND MEMBERS' EQUITY  |       | 2,485,723,365.84 | 2,025,714,562.02 |
|  |       | 2,403,723,303.04 | 2,023,714,302.02 |

See accompanying notes to financial statements

#### SAN JOSE DEL MONTE SAVINGS AND CREDIT COOPERATIVE

San Pedro St. City of San Jose Del Monte Bulacan CDA Registration No. 9520-03002875/CIN 0106030222

|   | NOTES | 2019                           | 2018                          |
|---|-------|--------------------------------|-------------------------------|
| REVENUES                                      |       |                                |                               |
| Interest on Loans Receivables                 |       | 154,222,287.80                 | 112,325,660.66                |
| Service Fees and Filing Fees                  |       | 36,985,113.87                  | 26,498,250.86                 |
| Fines, Penalties and Surcharges               |       | 21,537,555.38                  | 22,141,409.39                 |
| TOTAL GROSS REVENUE FROM OPERATION            |       | 212,744,957.05                 | 160,965,320.91                |
| OTHER INCOME                                  | 24    | 25,363,138.20                  | 23,769,031.50                 |
| TOTAL GROSS REVENUE                           |       | 238,108,095.25                 | 184,734,352.41                |
| COST AND EXPENSES                             |       |                                |                               |
| Financing Cost                                | 25    | 41,428,402.66                  | 33,875,502.72                 |
| Employees Benefit Expense                     | 26    | 30,741,636.99                  | 23,993,416.90                 |
| Provision for Probable Losses                 | 27    | 52,835,000.00                  | 25,850,000.00                 |
| Other Operating Expenses                      | 28    | 38,379,149.16                  | 32,984,281.77                 |
| TOTAL   |       | 163,384,188.81                 | 116,703,201.39                |
|   |       | 74 722 000 44                  | 60 001 151 00                 |
| NET SURPLUS BEFORE OTHER ITEMS<br>OTHER ITEMS | 29    | 74,723,906.44<br>13,484,197.83 | 68,031,151.02<br>5,378,076.52 |
| OTHER TEMS                                    | 25    | 13,404,137.03                  | 5,576,070.52                  |
| NET SURPLUS FOR DISTRIBUTION                  |       | 88,208,104.27                  | 73,409,227.54                 |
| DISTRIBUTED AS FOLLOWS                        |       |                                |                               |
| Reserved Fund                                 |       | 13,231,215.64                  | 11,011,384.13                 |
| Coop Education and Training Fund              |       | 2,205,202.61                   | 1,835,230.69                  |
| Due to Union/Federation (CETF)                |       | 2,205,202.61                   | 1,835,230.69                  |
| Optional Fund                                 |       | 6,174,567.30                   | 5,138,645.93                  |
| Community Development Fund                    |       | 2,646,243.13                   | 2,202,276.83                  |
| Interest on Share Capital                     |       | 43,221,971.09                  | 35,970,521.49                 |
| Patronage Refund Payable                      |       | 18,523,701.90                  | 15,415,937.78                 |
|   |       |                                |                               |

See accompanying notes to financial statements

# Statements of Changes in Equity 2019\_\_\_\_\_

#### SAN JOSE DEL MONTE SAVINGS AND CREDIT COOPERATIVE

San Pedro St. City of San Jose Del Monte Bulacan CDA Registration No. 9520-03002875/CIN 0106030222

|  | NOTES | 2019            | 2018                         |
|--|-------|-----------------|------------------------------|
| SHARE CAPITAL                            |       |                 |                              |
| COMMON SHARES                            | 21    |                 |                              |
| Beginning Balance                        |       | 474,552,700.00  | 389,609,600.00               |
| Addition for the year                    |       | 139,391,997.00  | 95,431,397.00                |
| Net Addtion/(Deductions)                 |       | -               | (470,100.00                  |
| Paid up Share Capital - Common           |       | 613,944,697.00  | 484,570,897.00               |
| Treasury Shares - Common                 |       | (14,269,997.00) | (10,018,197.00               |
| Total Share Capital Common               |       | 599,674,700.00  | 474,552,700.00               |
| PREFFERED SHARES (Include Authorized SC) | 21    |                 |                              |
| Paid up Share Capital - Preferred        |       | 11,500.00       | 11,200.00                    |
| Addition for the year                    |       |                 | 300.00                       |
| Net Addtion/(Deductions)                 |       | (1,000.00)      | -                            |
| Total Share Capital Preffered            |       | 10,500.00       | 11,500.00                    |
| TOTAL PAID UP SHARE CAPITAL              |       | 599,685,200.00  | 474,564,200.00               |
| DEPOSIT FOR FUTURE SUBSCRIPTION          |       |                 |                              |
| Deposit For Share Capital Subscription   |       | 1,239,206.21    | 1,186,022.97                 |
| TOTAL SHARE CAPITAL                      |       | 600,924,406.21  | 475,750,222.97               |
|  |       |                 |                              |
| STATUTORY FUNDS                          |       |                 |                              |
| RESERVED FUND                            | 23    |                 |                              |
| Beginning Balance                        |       | 107,463,143.96  | 87,566,411.15                |
| Provisions                               |       | 13,231,215.64   | 11,011,384.13                |
| Deductions/Adjustment                    |       | 12,684,724.51   | 8,885,348.68                 |
| Ending Balance                           |       | 133,379,084.11  | 107,463,143.96               |
| EDUCATION AND TRAINING FUND - LOCAL      | 23    |                 |                              |
| Beginning Balance                        | 25    | 2,616,273.65    | 2 197 250 44                 |
| Provisions                               |       | 2,205,202.61    | 2,187,250.44<br>1,835,230.69 |
|  |       |                 |                              |
| Deductions/Adjustments                   |       | (2,247,640.85)  | (1,406,207.48                |
| Ending Balance                           |       | 2,573,835.41    | 2,616,273.65                 |
| OPTIONAL FUND                            | 23    |                 |                              |
| Beginning Balance                        |       | 34,410,397.87   | 29,271,751.94                |
| Provisions                               |       | 6,174,567.30    | 5,138,645.93                 |
| Deduction/Adjustments                    |       | -               | -                            |
| Ending Balance                           |       | 40,584,965.17   | 34,410,397.87                |
| COMMUNITY DEVELOPMENT FUND               | 23    |                 |                              |
| Beginning Balance                        | 23    | 6,814,876.68    | 6,525,490.18                 |
| Provisions                               |       | 2,646,243.13    | 2,202,276.83                 |
| Deductions/Adjustment                    |       | (1,252,144.15)  | (1,912,890.33                |
| Ending Balance                           |       | 8,208,975.66    | 6,814,876.68                 |
| TOTAL STATUTORY FUNDS                    |       | 184,746,860.35  | 151,304,692.15               |
| DONATIONS AND GRANTS                     |       | 1,242,103.14    | 1,242,103.14                 |
|  |       |                 |                              |
| TOTAL EQUITY                             |       | 786,913,369.70  | 628,297,018.26               |

# Statements of Cash Flows 2019\_\_\_\_\_

#### SAN JOSE DEL MONTE SAVINGS AND CREDIT COOPERATIVE

San Pedro St. City of San Jose Del Monte Bulacan CDA Registration No. 9520-03002875/CIN 0106030222

|   | NOTES | 2019  | 2018   |
|---|-------|---|--|
| CASH FLOW FROM OPERATING ACTIVITIES   |       |   |  |
| Net Surplus   |       | 88,208,104.27   | 73,409,227.54  |
| Adjustment for:   |       |   |  |
| Depreciation  | 28    | 4,421,957.75  | 3,083,344.10   |
| Amortization of Computerization Costs   | 28    | 104,929.80  | 18,076.65  |
| Amortization charge to Donation & Grant   | 28    | -   | 7,500.00   |
| Provision for probable losses   | 28    | 52,835,000.00   | 25,850,000.00  |
| Loan Receivables Written off  |       | (4,838,881.22)  | (19,160,924.76)  |
| Operating Income Before Working Capital Change  |       |   |  |
| Changes in Assets & Liabilities   |       |   |  |
| (Increase)/Decrease in:   |       |   |  |
| Receivables   |       | (289,866,777.42)  | (356,996,975.09  |
| Other Current Assets  |       | (3,004,127.30)  | (3,225,834.85  |
| Increase/(Decrease) in  |       |   |  |
| Deposit Liabilities   |       | 215,177,678.14  | 222,723,629.43   |
| Due to Unions and Federations (CETF)  |       | (869,313.80)  | (1,375,568.36  |
| Other Current Liabilities   |       | 959,414.44  | 1,509,399.78   |
| Net provided by (used in) Operating activities  |       | 63,127,984.66   | (54,158,125.56   |
| Net Addition to Financial Assets<br>Additions to property and equipment<br>Addition to computerization costs  |       | 36,058,787.64<br>(8,171,663.74)<br>(3,168,662.72)                 | (52,299,636.75<br>(11,338,122.60   |
|   |       |   |  |
| (Increse) Decrease in Investment Property   |       | (41,003,825.38)   |  |
| (Increse) Decrease in Real propert Acquired   |       | (130,743,298.42)  | 21,623,839.09  |
| Net Cash provided by (used in) investing activities   |       | (147,028,662.62)  | (42,013,920.26)  |
| CASH FLOW FROM FINANCING ACTIVITIES   |       |   |  |
| Increase/(Decrease) in other funds & deposits   |       | 32,577,979.94   | (59,611,958.02   |
| Interest on share capital   |       | (35,970,521.49)   | (29,875,007.92   |
| interest of share capital   |       |   | (25,675,007.52   |
| Patronage refund payable  |       | (15,415,937.78)   |  |
|   |       | (15,415,937.78)<br>73,560,257.29                                  | (12,803,574.82   |
| Patronage refund payable  |       |   | (12,803,574.82<br>17,826,112.70  |
| Patronage refund payable<br>Inrease/(Decrease) in long term payable<br>Share capital subscription<br>Change in Statutory funds  |       | 73,560,257.29   | (12,803,574.82)<br>(12,803,574.82)<br>17,826,112.70<br>85,018,932.30<br>5,566,250.87 |
| Patronage refund payable<br>Inrease/(Decrease) in long term payable<br>Share capital subscription<br>Change in Statutory funds  |       | 73,560,257.29<br>125,174,183.24                                   | (12,803,574.82<br>17,826,112.70<br>85,018,932.30<br>5,566,250.87                     |
| Patronage refund payable<br>Inrease/(Decrease) in long term payable<br>Share capital subscription<br>Change in Statutory funds<br>Net Cash provided by (used in) financing activities |       | 73,560,257.29<br>125,174,183.24<br>9,184,939.51                   | (12,803,574.82<br>17,826,112.70<br>85,018,932.30<br>5,566,250.87<br>6,120,755.11     |
| Patronage refund payable<br>Inrease/(Decrease) in long term payable<br>Share capital subscription   |       | 73,560,257.29<br>125,174,183.24<br>9,184,939.51<br>189,110,900.71 | (12,803,574.82)<br>17,826,112.70<br>85,018,932.30                                    |

See accompanying notes to financial statements

### SAN JOSE DEL MONTE SAVINGS AND CREDIT COOPERATIVE

San Pedro St. Poblacion, City of San Jose Del Monte, Bulacan CDA Registration No. 9520-03002875 / CIN 0106030222

#### **1. GENERAL INFORMATION**

SAN JOSE DEL MONTE SAVINGS AND CREDIT COOPERATIVE (formerly: San Jose Del Monte Kooperatiba ng Bayan sa Kaunlaran) was formed as a cooperative pursuant to Republic Act (RA) 6938 and 6939 and under the new Cooperative Code of the Philippines of 2008 also known as Republic Act 9520 for the purpose of encouraging thrift and granting loans to members for productive, educational and providential purpose, providing goods and services and other requirements of the members. The name of the cooperative was amended and approved by CDA last March 2011.

The Cooperative was duly registered with the Cooperative Development Authority (CDA) under the RA 6938 and 6939 and has complied with the requirements prescribed by the Authority for the issuance of new Certificate of Registration No. 9520-03002875 with Cooperative Identification Number CIN-0106030222 under Article 144 of Republic Act (RA) 9520 otherwise known as "Philippine Cooperative Code of 2008" issued on November 19, 2009.

The Cooperative's registered business address is San Pedro St., Poblacion, City of San Jose Del Monte, Bulacan.

The Cooperative is registered with the Bureau of Internal Revenue (BIR) Revenue District 025B, with Certificate of Registration (COR), OCN 4RC0000580543, dated June 18, 1999, Tax Identification Number (TIN) 002-308-926.

The Cooperative's latest and valid Certificate of Tax Exemption has been issued by the BIRon September 13, 2016,

with validity until September 13, 2021 subject to the conditions of the joint implementing rules of CDA and BIR, as promulgated by the Department of Finance (DOF), implementing Article 60, 61 and 144 of RA 9520. One of the

conditions is the continued compliance with CDA's requirements.

Among the tax exemptions being enjoyed by the cooperative, with respect to national taxes are: (i) Exemption from income tax from CDA registered operations; (ii) Exemption from Value-Added Tax on CDA- registered sales or transactions; (iii) Exemption from other Percentage Tax; (iv) Exemption from Donors Tax on donations to duly accredited charitable, research and educational institutions, reinvestments to socio economic projects within the area of operations of the cooperative; (v) Exemption from Documentary Stamp Tax (DST); (vii) Exemption from payment of Annual Registration Fee of Five Hundred Pesos (P500.00); and (viii) Exemption from all taxes on transactions with insurance companies and banks, including but not limited to 20% final tax on interest deposit and 7.5% final tax on interest income derived from a depositary bank under the expanded foreign currency deposit system.

The Cooperative's primary Purposes are: (i) Savings and credit operations; (ii) Undertakings which are necessary and incidental to the specific business/service of the cooperative, such as, but not limited to: cash investment, sale of real and other acquired properties including development, incidental rental of coop properties and facilities, coop assurance center, remittance and bills payment subject for BSP regulations; (iii) Guardianship of Laboratory

Cooperative and accept responsibilities of supervising and monitoring the activities of the Laboratory Cooperative and act in its behalf in dealings with third parties when capacity to contract is required. (iv) To develop and maintain different types of savings according to the needs and desires of members; (v) To develop and maintain different loan products according to the needs of members.

#### 2. NATURE I STATUS OF OPERATION

The cooperative is engage in Savings and Credit operations, transacting business exclusively for members only. The cooperative's composition of membership are as follows: (i) Regular Member, (ii) Associate Member; and (iii) Youth bee.

The cooperative's area of operation is the entire Island of Luzon.

The cooperative continue to enjoy a positive growth in terms of revenue increase, increase in total assets and membership growth.

The accompanying financial statements have been prepared on a going concern basis, which contemplate the realization of assets and settlement of liabilities in the normal course of business.

# 3. BASIS OF PREPARATION AND PRESENTATION OF FINANCIAL STATEMENTS

#### 3.1 Basis of Preparation

The accompanying financial statements have been prepared on historical cost convention and in Philippine Peso,

which is the Cooperative's functional currency. All values are stated in absolute amounts unless otherwise indicated

Accrual Basis / Modified Accrual Basis

The cooperative prepares its financial statements, except for cash flow information, using the accrual basis of accounting. On the accrual basis, items are recognized as assets, liabilities, equity, income or expenses when they satisfy the definitions and recognition criteria for those items. However, recognition of revenues is on a modified accrual basis; i.e., interest income, fines, penalties and surcharges is recognized when earned and collected. This is so because only interest income, fines, penalties and surcharges on loans receivable that has been realized (earned and collected) shall be the basis of the income available for distribution to its members through interest on share capital and patronage refund.

3.2 Statement of Compliance

The financial statements have been prepared in conformity with Philippine Financial Reporting Framework for Cooperatives (Memorandum Circular 2015·06).

#### 4. CHANGES

Adopted for financial Report Period Ending December 31, 2016, the Cooperative Development Authority's Memorandum Circular 2015-06, which defines the Financial Reporting Framework for Cooperatives to be used in the Philippine. Furthermore, there is an administrative sanction for non compliance, ranging from writtenwarning to revocation of certificate or registration.

The following accounts were affected as a result of the adoption of the new Financial Reporting Standards for Coooeratives:

(1) Real and Other Property Acquired has been split into two categories namely; (i) Assets Acquired in Settlement of Loan (presented under other current assets); and (ii) Real Property Acquired (RPA) present under Other non-current assets.

#### 5. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### 5.1 Measurement at Initial Recognition

At initial recognition, the cooperative measure assets and liabilities at historical cost unless the Philippine Financial Reporting Framework for cooperatives requires initial measurement on another basis such as fair value.

The cooperative recognizes a financial asset or a financial liability only when the cooperative becomes a party to the contractual provisions of the instrument.

When a **Financial Asset** or **Financial Liability** recognized initially, the cooperative measure it at the transaction price unless the arrangement constitutes, in effect, a financing transaction. A financing transaction may take place in connection with the sale of goods or services. If the arrangement constitutes a financing transaction, the cooperative shall measure the financial asset or financial liability at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

The cooperative measures **Investment Property** at its cost at initial recognition. The cost of a purchased investment property comprises its purchase price and any directly attributable expenditure such as legal and brokerage fees, property transfer taxes and other transaction cost. If payment is deferred beyond normal credit terms, the cost is the present value of all future payments.

The cooperative measures an item of **Property and Equipment** at initial recognition at cost. The cost of an item of property, plant and equipment comprises all of the following:

- a) its purchase price, including legal and non-refundable taxes, after deducting trade discounts and rebates.
- b) any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. These can include the costs of site preparation, initial delivery and handling, installation and assembly, and testing of functionality.
- c) the initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located, the obligation for which a cooperative incurs either when the item is acquired or as a consequence of having used the item during a particular period for purposes other than to produce inventories during that period.
- d) interest and other financing cost of funds borrowed intended for the construction or development of an asset.

#### 5.2 Subsequent Measurement

At the end of each reporting period, the cooperative measures financial instruments as follows, without any deduction for transaction costs the cooperative may incur on sale or other disposal:

- a) Debt instruments shall be measured at amortized cost using the effective interest method or straight line interest amortization method. Debt instruments that are classified as current assets or current liabilities shall be measured at the undiscounted amount of the cash or other consideration expected to be paid or received (i.e. net of impairment unless the arrangement constitutes, in effect, a financing transaction. If the arrangement constitutes a financing transaction, the cooperative shall measure the debt instrument at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.
- b) Investments in publicly-traded securities are measured at fair value with changes in fair value recognized in profit or loss.
- c) Investments in non-publicly traded securities, mutual fund and other externally-managed funds shall be measured at cost less impairment.

Most assets that a cooperative initially recognized at historical cost are subsequently measured on other measurement bases.

- a) The cooperative measures Property and Equipment at the lower of depreciated cost and recoverable amount.
- b) A cooperative measures investment in listed securities at fair value.

#### Investment Property

Investment property shall be measured at cost less accumulated depreciation and accumulated impairment losses.

#### 5.3 Derecognition

The cooperative derecognizes a Financial Asset only when:

- a) the contractual rights to the cash flows from the financial asset expire or are settled, or
- b) the cooperative transfers to another party substantially all of the risks and rewards of ownership of the financial
- c) the cooperative, despite having retained some significant risks and rewards of ownership, has transferred control of the asset to another party and the other party has the practical ability to sell the asset in in its entirety to an unrelated third party and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer. In this case, the cooperative:
  - i. Derecognize the asset; and
  - ii. Recognize separately any rights and obligations retained or created in the transfer.

The cooperative derecognizes a **Financial Liability** only when: The cooperative derecognize a financial liability (or a part of a financial liability) only when it is extinguished--i.e. when the obligation specified in the contract is discharged, is cancelled or expires.

If an existing borrower and lender exchange financial instruments with substantially different terms, the cooperatives account for the transaction as an extinguishment of the original financial liability and the recognition of a new financial liability. Similarly, the cooperative account for a substantial modification of the terms of an existing financial liability or a part of it (whether or not attributable to the financial difficulty of the debtor) as an extinguishment of the original financial liability and the recognition of a new financial liability.

The cooperative shall recognize in profit or loss any difference between the carrying amount of the financial liability (or part of a financial liability) extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed.

- The cooperative derecognize an item of Property and Equipment:
- a) on disposal, or
- b) when no future economic benefits are expected from its use or disposal.

The cooperative recognize the gain or loss on the derecognition of an item of property equipment in profit or loss when the item is derecognized. The cooperative does not classify such gains as revenue.

In determining the date of disposal of an item, the cooperative apply the criteria for recognizing revenue from the sale of goods.

The cooperative determine the gain or loss arising from the derecognition of an item of property and equipment as the difference between the net disposal proceeds, if any, and the carrying amount of the item. Any gain from disposal is included in the statement of operations for the period.

#### 5.4 Impairment

#### Impairment of Assets:

An impairment loss occurs when the carrying amount of an asset exceeds its recoverable amount.

#### Impairment of Asset other than Inventory:

The cooperative assess at each reporting date whether there is any indication that an asset may be impaired. If any such indication exists, the cooperative estimate the recoverable amount of the asset. If there is no indication of impairment, it is not necessary to estimate the recoverable amount.

At each reporting date, the cooperative determine whether an item **Property Equipment** is impaired and, if so, how to recognize and measure the impairment loss.

At each reporting date, the cooperative determine whether an item Property Equipment is impaired and, if so, how t recognize and measure the impairment loss.

#### **Reversal of Impairment Loss:**

The cooperative assess at each reporting date whether there is any indication that an impairment loss recognized in prior periods may no longer exist or may have decreased. If any such indication exists, the cooperative determine whether all or part of the prior impairment loss should be reversed.

#### 5.5 Cash and Cash Equivalent

**Cash** includes cash on hand and cash in bank that are unrestricted and available for current operations. This is stated in the statement of financial condition at face amount. Cash denominated in foreign currency is translated in the functional currency use in preparing the financial statement using the closing rate as of the reporting period.

**Cash Equivalents** are short-term, highly liquid investments held to meet short-term cash commitments rather than for investment or other purposes. An investment normally qualifies as a cash equivalent only when it has a short maturity of three months or less from the date of acquisition.

#### 5.6 Loans Receivable

Loans Receivable are non-derivative financial asset with fixed or determinable payments that are not quoted in an active market. Loans Receivable is recognized for the difference between the gross receivable and the related unearned interest income.

Loans Receivable are classified as current and non-current or past due account. These are further sub-classified according to the nature of loans as defined b cooperative management. Interest income on these loans are recognized only upon collections.

Loans receivable are presented in the financial statement at its realizable value. Allowance for probable losses on receivables is based on the past due amount using portfolio at risk, for purposes of prudence in financial reporting.

Portfolio At Risk (PAR) is a guidance computation set by regulator Cooperative Development Authority in determining allowance for probable losses, to wit: (i) One (1) month to Twelve (12) months past due would require 35% provisioning, and (ii) the more than Twelve (12) months past due will have 100% provisioning.

#### Allowance for Probable Losses

Allowance for Probable Losses is maintained at a level considered adequate to provide for potential losses on loans and other resources. The allowance is increased by provision charged to operations and reduced by net write-offs and reversals. The level of allowance is set up at the higher of the amount determined based on management's evaluation of potential losses after consideration of prevailing and anticipated economic conditions.

#### **5.7 Financial Assets**

These are financial instruments excluding cash and cash equivalents, loans and receivables, investment in associates, investment in joint ventures, and investment in subsidiaries.

Financial Assets are classified into current and long term.

#### 5.8 Property and Equipment

These are tangible assets that: (a) are held for use in the production or supply of goods or services, for rental to others, or for administrative purposes, and (b) are expected to be used during more than one period.

Depreciation is calculated on a straight line basis over the estimated useful lives of the assets. Fully depreciated assets are retained in the accounts until there is a disposal. No further depreciation charges

is made in respect to those assets. Write-off and disposal must be authorized by the board.

#### 5.9 Investment Property

"Investment Property is property (land or a building, or part of a building, or both) held by the cooperative to earn rentals or for capital appreciation or both, rather than for: (a) use in the production or supply of goods or services or for administrative purposes; or (b) sale in the ordinary course of business."

#### 5.10 Deposit Liabilities

Deposit Liabilities are deposit made by members that can be withdrawn at any given time. This includes Time Deposit, Savings Deposit, Savings Youthbee, Savings Smart Savers, Damayan Impok, Special Deposits, Tipid Movement, Christmas Savings, Budget, Savings, Health Saver Club, Holiday Savings, Happy Retirement, Couples Savings and Auto Debit.

#### 5.11 Interest on Share Capital Payable

Interest on Share Capital Payable is the liability of the cooperative to its members for interest on Share Capital, which is determined at the end of every reporting period. The cooperative distributes and credits the interest on share capital to the member's savings account every year upon completion of the audited financial statements.

#### 5.12 Patronage Refund Payable

Patronage Refund Payable is the liability of the cooperative to its members who availed of its products and services. Patronage refund, which is determined at the end of every reporting period, is distributed and/or credited to the members' savings account every year upon completion of the audited financial statement.

#### 5.13 Due to Unions and Federations (CETF)

This account refers to the accumulated amount of the 50% share on Cooperative Education and Training Fund (CETF) set aside for the Union/Federation that the cooperative has chosen or of which it is a member.

#### 5.15 Long Term Liabilities

This account includes Revolving Capital Payable, Damayan Trust Fund Payable 2012, Mutual Benefit Fund Payable, Members Benefit Fund Payable, Assets Acquired Transfer and Registration Fund Payable, System Development Fund Payable and Retirement Fund Payable.

#### **Revolving Capital Payable**

The account refers to deferred payment of interest on share capital and patronage refund, which should be agreed upon in the General Assembly.

#### Members' Benefit Fund Payable

This account refers to funds for special purposes and is not part of the distribution of net surplus.

#### **Retirement Fund Payable**

This account refers to the accumulated retirement benefit costs charged against the income of the cooperative over the expected remaining working lives of participating qualified employees.

#### 5.16 Share Capital

This account refers to ownership Interest of members in the cooperative. The cooperative has two class of shares, namely: Common Share and Preferred Share.

#### **Deposit for Share Capital Subscription**

Deposit for share capital subscription happen on three (3) instances, namely: (i) amount paid by the members for capital subscription

equivalent to the value of less than one share; (ii) additional subscription in excess of authorized capital pending approval of the amendments to increase Authorized Share Capital; and (iii) amount of share capital paid but not yet covered by subscription contract.

#### 5.17 Donation and Grant

A Donation and Grant is assistance by another entity in the form of a transfer of resources to a cooperative in return for past or future compliance with specified conditions relating to the operating activities of the cooperative.

These are amounts received by the cooperative as awards, subsidies, grants, aids and others. This shall not be available for distribution as interest on share capital and patronage refund, and shall form part of the members' equity of the Statement of Financial Condition.

#### 5.18 Statutory Funds (as per Cooperative Code)

Statutory Funds - are Mandatory funds established/set up in accordance with Articles 86 and 87 of the Cooperative Code (RA 9520). These are: (i) General Fund; (ii) Cooperative Education and Training Fund (CETF); (iii) Community Development Fund; and (iv) Optional Fund.

#### **Reserve Fund**

An amounts set aside annually for the stability of the cooperative and to meet net losses in its operations. It is equivalent to at least 10% of the net surplus. A corresponding fund should be set up either in the form of time deposit with local banks or government securities. Only the amount in excess of the paid up share capital may be used for the expansion and authorized investment of the cooperative as provided for in its by-laws.

Reserve Fund account is intended, among others, to meet operational losses. All accumulated losses incurred by the cooperative in their business operation shall therefore be charged against this Fund which shall be decided upon by the Board of Directors.

#### **Cooperative Education and Training Fund (CETF)**

This account refers to the amount retained by the cooperative which shall not be more than ten percent(IO%) of the net surplus for the training, development and other similar cooperative activities geared towards the growth of the cooperative movement. Half of the amount allocated for the fund annually shall be spent by the cooperative for their own education and training purposes, while the other half may be remitted to a union or federation chosen by the cooperative.

#### **Community Development Fund**

An amount for the community development fund, which shall not be less than three per centum (3%) of the net surplus. The community development fund shall be used for projects or activities that will benefit the community where the cooperative operates.

#### **Optional Fund**

This account refers to fund set aside from the net surplus not exceeding 7%. It shall be used for acquisition of land and/or building, machinery and equipment, replacement fund for Property and Equipment, Members' Benefits, and other necessary funds.

In the event the cooperative has an accumulated losses from prior periods, the following modified allocation and distribution of Net Surplus for the current and future periods shall be observed, until such time that the debit balance of reserved fund has been fully offset:

- a. Twenty five per centum (25%) shall be declared as interest on share capital and patronage refund.
- b. Cooperative Education and Training Fund -one half of the per centum as provided in the by-laws.
- c. Community Development Fund -one half of the per centum as provided in the by-laws.
- d. Optional Fund- one half of the per centum as provided in the bylaws.
- e. Reserve Fund- remaining amount of net surplus.

The cooperative allocates it's net surplus from operation in accordance with its' by-laws, with reference to the limitations set by cooperative code, and is presented in Note 30.

#### 5.19 Revenue

Revenue is income that arises in the course of ordinary activities of a cooperative and is referred to by a variety of names including sales, service income, commission, interest, dividends, royalties and rent.

Gains are other items that meet the definition of income but are not revenue. When gains are recognized in the statement of operation, they are displayed separately.

#### Other Income

These are Income received by the cooperatives other than its main operations.

#### 5.19 Expenses

Expenses encompasses losses as well as those expenses that arise in the course of the ordinary activities of the coocerative.

- a) Expenses that arise in the course of ordinary activities of the cooperative include; cost of collection of loans receivable, finance cost on deposit liabilities, wages and benefits, depreciation and amortization, and other operating expenses. They usually take the form of an outflow or depletion of assets such as cash and cash
- b) Losses are other items that meet the definition of expenses and may arise in the course of ordinary activities of the cooperative. When losses are recognized in the statement of operations, they are presented separately.

#### 5.20 Employee Benefits

Employee benefits are all forms of consideration given by the cooperative in exchange for service rendered by employees.

#### Short Term Employee Benefits

The cooperative recognizes the cost of short term employee benefits to which its employees have become entitled as a result of service rendered to the cooperative during the reporting period as an expense, unless required to be capitalized under the framework of property and equipment. "Short term employee benefits includes: (i) wages, salaries and social security contributions; (ii) short-term compensated absences; (iii) 13th month pay as mandated by labor code; (iv) de minimis benefits and other benefits (i.e. Hospitalization, rice subsidy, monetized leave, cash gift, special leave benefits, medical allowance for dependents, laundry allowance, length of service and uniform allowance)"

#### Post Employment Benefits:

#### Define Benefits Plan I Retirement Plan

Defined benefit plans are post-employment benefit plans other than defined contribution plans. Under defined benefit plans the cooperative's obligation is to provide the agreed benefits to current and former employees, and actuarial risk (that benefits will cost more or less than expected) and investment risk (that returns on assets set aside to fund the benefits will differ from expectations) are borne, in substance, by the cooperative. If actuarial or investment experience is worse than expected, the cooperative's obligation may be increased, and vice versa if actuarial or investment experience is better than expected.

The cooperative allocated to **Retirement Fund Payable** every year, base on actuarial study, an amount for employees retirement. Current service cost is charge to expense. The Retirement Fund Payable is funded internally, where the cooperative maintains other funds and deposit account that is restricted to meet this obligation.

The cooperative retirement plan is superior than what is being provided for under Republic Act No. 7641, Retirement Pay Law, where the cooperative pays 125% of the basic salary of employee for every year of service base on graduated formula for length of service. Vesting period start on year Ten (10) of employment, equivalent to 50% of 125% with increment of 5% every year, for a maximum of 100% of 125% for Twenty years in service and beyond.

In the event that a certain employee retires after continuous service of five (5) years and had reached the age of 60 years old, the cooperative will apply the provision of RA 7641

RA No. 7641, States that: "In the absence of a retirement plan or agreement providing for retirement benefits of employees in the establishment, an employee upon reaching the age of sixty (60) years or more, but not beyond sixty-five (65) years which is hereby declared the compulsory retirement age, who has served at least five (5) years in the said establishment, may retire and shall be entitled to retirement pay equivalent to at least one-half (1/2) month salary for every year of service, a fraction of at least six (6) months being considered as one whole year.

#### 5.21 Other Items

Other items includes accounts peculiar to cooperatives and is required by the framework to be disclosed as separate line item in the statement of operations. These includes:

**Project Subsidy** - refers to the amount deducted from Project Subsidy Fund to subsidize project expenses. This shall appear in the statement of operation as a contra account to Subsidized Project Expenses.

**Donation and Grant Subsidy** - refers to an amount deducted from Donations and Grants account to subsidize depreciation funded by donations and grants.

**Optional Fund Subsidy** - refers to amount deducted from Optional Fund to subsidize depreciation funded by Optional Fund and/or community development expense.

**Subsidized Project Expenses** - refers to a portion of the Project Subsidy Fund expended for training, salaries and wages and other activities subsidized by donations and grants.

#### 5.22 Income Taxes

The Cooperative is exempt from income tax so long as it complies with the requirements of the Cooperative code as implemented by the Joint Implementing rules and Regulation of CDA and BIR, as discuss in note 1.

#### 6. MANAGEMENT'S SIGNIFICANT JUDGEMENT AND ESTIMATES

#### **6.1 Judgements**

The preparation of the Cooperative's financial statements in conformity with Philippine Financial Reporting Framework for Cooperatives requires management to make estimates and assumptions that affect the amounts reported in the Cooperative's financial statements and accompanying notes. The estimates and assumptions used in the Cooperative's financial statements are based upon management's evaluation of relevant facts and circumstances as of the date of the Cooperative's financial statements. Actual results could differ from such estimates, judgements and estimates are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

#### 6.2 Estimates

In the application of the Cooperative's accounting policies, management is required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are

recognized in the period in which the estimate is revised if the revision affect only that period, or in the period of the

revision and future periods if the revision affects both current and future periods.

The following represents a summary of the significant estimates and judgements and related impact and associated risk in the Cooperative's financial statements.

#### Allowance for Probable Losses (on Loans Receivables)

The Cooperative estimation on allowance for probable losses are base on Portfolio At Risk as discuss in note 5.6.

#### **Estimated Useful Lives of Property and Equipment**

The Cooperative estimates the useful lives of property and equipment based on the period over which property and equipment are expected to be available for use. The estimated useful lives of the property and equipment are reviewed periodically and are updated if expectations differ from previous estimates due to physical wear and tear, technical or commercial obsolescence and legal or other limits on the use of the property and equipment. In addition, the estimation of the useful lives of property and equipment is based on the collective assessment of industry practice, internal technical evaluation and experience with similar assets. it is possible, however, that future financial performance could be materially affected by changes in the estimates brought about by changes in factors mentioned above. The amounts and timing of recorded expenses for any period would be affected by changes in these factors and circumstances.

A reduction in the estimated useful lives of the property and equipment would increase the recorded expenses and decrease the non-current assets.

Depreciation is computed on a straight-line method over the estimated useful lives of the assets as follows;

| Building                          | 10-15 years |
|-----------------------------------|-------------|
| Building Improvements             | 5-7 years   |
| Furniture, Fixture and Equipment  | 3-5 years   |
| Transportation Equipment          | 5-7 years   |
| Leasehold Rights and Improvements | 5-7 years   |

The Cooperative Assesses the value of property and equipment which require the determination of future cash flows expected to be generated from the continued use and ultimate disposition of such assets, and require the Cooperative to make estimates and assumptions that can materially affect the financial statement. Future events could cause the Cooperative to conclude that property and equipment and other long-lived assets are impaired. Any resulting impairment loss could have a material adverse impact on the Cooperative's financial condition and results of operations.

The preparation of the estimated future cash flows involves significant judgement and estimations. While the Cooperative believes that its assumptions are appropriate and reasonable, significant changes in these assumptions may materially affect the Cooperative's assessment of receivable values and may lead to future additional impairment changes.

#### Impairment of Non Financial Assets

The Cooperative is required to perform an impairment review when certain impairment indicators are present. Purchase accounting requires extensive use of accounting estimates and judgement to allocate the purchase price to the fair market values of the assets and liabilities.

Determining the fair market values of property and equipment, and investment property, which requires the determination of future cash flows expected to be generated from the continued use and ultimate disposition of such assets, required the Cooperative to make estimates and assumptions that can materially affect the financial statements. future events, could cause the Cooperative to conclude that property and equipment and other longlived assets are impaired. any resulting impairment loss could have material adverse impact on the Cooperative's financial condition and results of operations.

The preparation of the estimated future cash flows involves significant judgement and estimations. While the Cooperative believes that its assumptions are appropriate and reasonable, significant changes in these assumptions may materially affect the Cooperative's assessment of recoverable values and may lead to future additional impairment charges

#### **Revenue Recognition**

The Cooperative's revenue recognition policies requires the use of estimates and assumptions that may affect the reported amounts of revenues and receivables. Differences between the amounts initially recognized and actual settlement are taken up in the accounts upon reconciliation. However, there is no assurance that such use of estimates may not result to material adjustments in future periods.

#### 7. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Cooperative is exposed to credit, liquidity, and other risks that arise in the normal course of its business. Its risk and control framework includes a focus on minimizing negative affects on the Cooperative's financial performance due to unpredictability of financial markets that drives the risks.

#### **Credit Risk**

Generally, the maximum credit risk exposure of financial assets is the carrying amount of the financial assets as shown on the face of the statement of financial condition.

The Cooperative continuously monitors defaults of members, customers and other counterparties, and incorporate this information into its credit risk controls. The Cooperative's policy is to deal only with credit worthy counterparties.

#### Liquidity Risk

Liquidity or funding risk is the risk that an entity will incur difficulty in raising funds to meet commitments associated with financial instruments. Liquidity risk may result from either the inability to sell financial assets quickly at their fair values; or counterparty failing on repayment of contractual obligation; or inability to generate cash flows as anticipated.

In order to minimize liquidity risk, the Cooperative maintains sufficient cash and has the availability of funding through an adequate amount of committed credit facilities.

#### 8 CASH

This account is composed of the following:

|                                  | 2019           | 2018           |
|----------------------------------|----------------|----------------|
| Cash on Hand                     | 22,729,973.59  | 22,301,262.92  |
| Petty Cash Fund/Revolving Fund   | 45,000.00      | 30,000.00      |
| Cash and Other Cash Items (COCI) | 4,271,969.95   | -              |
| Cash in Bank -Combo Savings      | 248,809,256.06 | 148,436,004.20 |
| Cash in Bank - Savings           | 500,050.00     | 338,494.55     |
| Cash in Bank - FCDU              | 549,383.92     | 772,797.77     |
| Cash in Coop Bank - Savings      | 1,000.00       | 1,000.00       |
| Cash in Coop Bank - Time Deposit | 42,112,168.49  | 41,929,019.82  |
| Total                            | 319,018,802.01 | 213,808,579.26 |
|                                  |                |                |

Cash in Bank Savings both earns minimal interest prevailing rates of the bank. The foreign currency deposit unit (FCDU) is a dollar dominated savings account with amount of US\$ 10,853.10 Foreign exchange rate at the end of the reporting period is Php 50.62 to a dollar.

#### 9 LOANS RECEIVABLE

This account is composed of the following:

|                                | 2019             | 2018             |
|--------------------------------|------------------|------------------|
| Current                        | 1,396,289,887.72 | 1,143,932,933.65 |
| Restructured                   | 27,570,081.05    | 13,075,148.24    |
| Past Due                       | 37,306,767.07    | 10,895,518.00    |
| Total                          | 1,461,166,735.84 | 1,167,903,599.89 |
| Allowance for probable losses  | (90,725,243.38)  | (42,729,124.60)  |
| Unearned Income                | (471,009.58)     | -                |
| Net Realizable Value           | 1,369,970,482.88 | 1,125,174,475.29 |
| Add: Sales Contract receivable | 195,646.29       | 3,120,995.24     |
| TOTAL RECEIVABLES              | 1,370,166,129.17 | 1,128,295,470.53 |

#### CBL- Coop Business. Credit Loan

Available to qualified members for a credit line of 20 times the share capital, maximum amount of Php 20M for a term of 1 to 5 year and with collateral requirements. Rate of Interest is 1.33% per month using diminishing balance plus graduated surcharges ranging from 2% to 6% for the term range of 1 year to 5 years payment.

#### PL-Educ/ELA/EL/House Repair/PL-B2BTD

Providential Loan (PL) to qualified member as follows:

Educational Loan - requiring 2 co-makers, with maximum loanable amount of Php 20,000 for a term of 6 month and interest rate of 14% per annum.

Employees Loan Assistance (ELA) available to qualified members who are employees of government or private institution for a maximum loan exposure of Php 150,000 using a loan merit system. Term is up to 2 years and payable monthly. Requires 2 co-makers. Interest rate is 14% per annum.

Back to Back (B2B) Loan, loanable amount is 95% of share capital for a term of up to 2 years at the rate of 10% per annum.

#### **Small Enterprise Loan**

Small Enterprise Loan (SEL) consist of; (i) Trading Loan Assistance, (ii) Retail Loan Assistance, (iii) vendors Loan Assistance, (iv) Direct Selling Loan Assistance, (v) Food Cart Loan Assistance, and (vi) Beauty Wellness Service Loan Assistance. Borrower member must have existing business that needs additional capital. Requires 2 co-makers and or post dated checks. term of loan is up to 2 years payable monthly for an interest rate of 14% per annum.

#### **Transport Service Loan**

Transport Service Loan consist of; (i) Motor Service Vehicle Loan, (ii) Motorcycle Loan for TODA Member, (iii) PUJ Operators Loan Assistance, (iv) TODA Operator Loan Assistance, (v) TAXI Operator Loan Assistance, and (vi) Bus Operator Loan Assistance. Borrower must be a regular member with at least Php 20,000 share capital. Requires 20% Down Payment for the loan and issuance of post dated check. Term of loan is up to 5 years payable monthly for an interest rate of 14% per annum.

#### Agri Finance Loan

Agri-Finance Loan consist of; (i) Farmers Loan Assistance, (ii) Poultry Raising Loan Assistance, (iii) Backyard Piggery Loan Assistance, (iv) Duck Raising Loan Assistance, (v)Fruit and Vegetable Farmers Loan Assistance, (vi) Livestock Raising Loan Assistance, (vii) Fish Farming Loan Assistance, and (viii) Flora and Fauna Loan Assistance. Borrower member must have 2 co-maker of issue post dated check. Term of Ioan is up to 2 years payable monthly, quarterly or every 4 months for an interest rate pf 14% per annum.

#### Salary Loan

Member borrower must be a regular employee of private or government institution, and the institution is willing to enter into Memorandum of Agreement with the Cooperative for the automatic salary deduction. Term of loan is up to 2 years payable monthly and requires 1 co-maker. Interest rate is 14% per annum.

#### PL-LALA

Providential Loan - Lot Acquisition Loan Assistance. Must be a regular member with at least Php 20,000 share capital, not over 55 years old and with competitive source of income can loan a maximum amount of Php20M with a term of 5, 10, 15 or 20 years payable monthly. Interest rate is 12% per annum.

#### Service Loan

Member who are engaged in any service business can avail of Service Loan. The loan is required to be secured by 2 co- makers, with a term of up to 2 years, payable monthly, with an interest rate of 14% per annum.

#### CBL-Combla

Commercial Business Loan Assistance (COMB LA) -A Member must have at least Php 20,000 share capital, must have a commercial business. Maximum loanable amount is Php 500,000. Loan is required to be secured by 2 co-makers or post dated checks with a term of up to 1 year, payable monthly or daily (except Saturday and Sunday), with an interest rate of 1.33% per month using diminishing balance plus surcharge of 1% and 2% for loan term of 1-6 months and 7-12 months respectively.

#### **CBL-Market Stall Owners**

Commercial Business Loan (CBL)-Market Stall Owners Assistance - Maximum loanable amount is Php 150,000. The loan is required to be secured by 2 co-makers or post dated checks with a term of up to 2 year, payable daily (except Saturday and Sunday), with an interest rate of 1.33% per month using diminishing balance plus surcharge of 1% and 2% for loan term of 1-6 months and 7-12 months respectively.

#### PL-Christmas Loan

Providential Loan (PL)-Christmas Loan-Minimum Loanable amount of Php 5,000 Maximum of Php 10,000. The Ioan is required to be secured by 1 co-maker, must have no penalty for 1 year for other existing Ioans, Payable in 3 months or Cash on due Date (CDD), with an interest rate of 1% per month.

#### **Restructured Loans**

For reasons allowed under Board Resolution 1127, Series of 2010, a Loan Receivable account maybe meritoriously restructured. (1) Extension of grace period; (2) Reduction of interest, penalty and surcharges; (3) Reduction of payment amortization, etc. All these are intended to unburden a member borrower who is currently having financial difficulties for causes beyond his control, such as; typhoon, fire, earthquake.

#### **PL-Back to School Loan**

Providential Loan (PL)-back to School Loan - Minimum Loanable amount is 80% of Assessed Tuition Fee but not exceeding Php 50,000. Secured by 2 co-makers or PDC. Term of payment is up to 6 months and can be availed on top of other existing loan. Payable monthly, with an interest rate of 1% per month.

#### **CBL-Restaurant & Catering**

Commercial Business Loan (CBL)-Restaurant & Catering Owners Loan Assistance (RCOL) - Member borrower must have a restaurant or catering business. Maximum loanable amount is Php 200,000. The loan is required to be secured by 2 co-makers, with a term of up to 2 years, payable daily (except Saturday, Sunday and Holidays), with an interest rate of 1.33% per month using diminishing balance plus surcharge of 1% and 2% for loan term of 1-6 months and 7-12 months respectively.

#### **PL-Housing Loan**

Providential Loan (PL)-Housing Loan . Must be a regular member with at least Php 20,000 share capital, not over 55 years old and with competitive source of income can loan a maximum amount of Php 20M with a term of 5, 10, 15 or 20 years payable monthly. Interest rate is 9.5% per annum.

#### **PL-Micro Share Loan**

Providential Loan (PL)-Micro Share Loan. Allows member with share capital of Php 1,000 to complete the minimum share capital required . Term of payment is up to 2 years, with interest rate of 1% per month.

#### Sales Contract Receivable

This account refers to amortized cost of the receivables arising from installment sale of assets acquired in settlement of loans/ obligations.

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#### **10 FINANCIAL ASSETS**

This account is composed of the following:

|   | 2019           | 2018           |
|---|----------------|----------------|
| Current investment In:                        |                |                |
| Unit Investment Trust Fund (UITF)             | 17,998,124.29  | 3,171,961.31   |
| Total Current Investment                      | 17,998,124.29  | 3,171,961.31   |
| Non current investment in:                    |                |                |
| Share in Coop Banks & other Coop              | 50,462,587.68  | 48,530,455.87  |
| Long term Bonds                               | 97,325,585.60  | 90,503,551.81  |
| Long term dollar bond                         | 11,073,500.00  | 11,073,500.00  |
| Preferred Share                               | 10,001,000.00  | 10,001,000.00  |
| Long term uni investment trust fund<br>(UITF) | 15,000,000.00  | 15,000,000.00  |
| Treasury Bill                                 | 20,000,000.00  | 20,000,000.00  |
| Other Investment Funds                        | 194,649,383.98 | 254,288,500.20 |
| Total Non current Investment                  | 398,512,057.26 | 449,397,007.88 |
| Unrealized Gain (loss) on Investments         | -              | -              |
| Total Non Current Investments - Net           | 398,512,057.26 | 449,397,007.88 |
| TOTAL FINANCIAL ASSETS                        | 416,510,181.55 | 452,568,969.19 |

Share in Coop Banks and Other Coop

These include share capital, savings deposit and time deposits in cooperative banks.

#### Unit Investment Trust Fund (UITF)

UITF are marked to marketable securities, where the price per unit of the securities are available on a daily basis. This investment fund has the risk of decline in value of the original investment, but on the other hand can have higher yields.

#### Long term Bonds

Long term bonds are placement in some universal banks

#### Other Investment Funds

These are combinations of marketable securities and other bond, Treasury bills and preferred shares on various banks and non banks financial intermediaries.

#### **11 OTHER CURRENT ASSETS**

This account is composed of the following:

|                                     | 2019         | 2018         |
|-------------------------------------|--------------|--------------|
| Accounts Receivable - Others        | 7,660,278.70 | 5,178,002.11 |
| Prepaid Expense                     | 1,077,839.00 | 517,400.87   |
| Receivable from accountable officer | 82,709.40    | 128,830.02   |
| Advances to officers and employees  | 15,200.00    | 7,666.80     |
| Total Other Current Assets          | 8,836,027.10 | 5,831,899.80 |

#### **Account Receivable - Others**

This include claimes receivable, A/R CIS, Western Union, SC Insurance, Insurance (Caritas) A/R/Other/Members; and Damay Impok Advances

#### **12 PROPERY AND EQUIPMENT**

This account composed of the following:

|                                     | 2018            | Addition       | Deduction      | 2019            |
|-------------------------------------|-----------------|----------------|----------------|-----------------|
| COST                                |                 |                |                |                 |
| Land                                | 2,000,863.39    |                |                | 2,000,863.39    |
| Land Improvements                   | 131,852.00      |                |                | 131,852.00      |
| Building                            | 13,706,831.70   | 915,530.75     |                | 14,622,362.45   |
| Building Improvements               | 5,839,923.73    | 430,870.00     |                | 6,270,793.73    |
| Furniture, Fixture and<br>Equipment | 12,523,819.79   | 4,412,947.09   | (3,778,014.11) | 13,158,752.77   |
| Transportation Equipment            | 6,926,022.39    | 2,425,788.00   | (1,227,564.37) | 8,124,246.02    |
| Leasehold Right &<br>Improvements   | 697,252.68      |                |                | 697,252.68      |
| Total Cost                          | 41,826,565.68   | 8,185,135.84   | (5,005,578.48) | 45,006,123.04   |
| ACCUMULATED DEPRECIATION            |                 |                |                |                 |
| Building                            | (7,270,175.95)  | (450,598.24)   |                | (7,720,774.19)  |
| Building Improvements               | (3,359,573.77)  | (604,791.51)   |                | (3,964,365.28)  |
| Furniture, Fixture &<br>Equipment   | (10,149,105.13) | (2,284,112.31) | 3,768,545.01   | (8,664,672.43)  |
| Transportation Equipment            | (3,123,179.93)  | (1,082,455.69) | 1,223,561.37   | (2,982,074.25)  |
| Leasehold Rights &<br>Improvements  | (697,243.68)    |                |                | (697,243.68)    |
| Total Accumulated<br>Depreciation   | (24,599,278.46) | (4,421,957.75) | 4,992,106.38   | (24,029,129.83) |
| CARRYING VALUE                      | 17,227,287.22   | 3,763,178.09   | (13,472.10)    | 20,976,993.21   |
|                                     |                 |                |                |                 |
|                                     | 2017            | Addition       | Deduction      | 2018            |

|                                     | 2017            | Addition       | Deduction      | 2018            |
|-------------------------------------|-----------------|----------------|----------------|-----------------|
| COST                                |                 |                |                |                 |
| Land                                | 2,000,863.39    |                |                | 2,000,863.39    |
| Land Improvements                   | 131,852.00      |                |                | 131,852.00      |
| Building                            | 10,201,831.70   | 3,505,000.00   |                | 13,706,831.70   |
| Building Improvements               | 4,523,176.1     | 1,316,747.63   |                | 5,839,923.73    |
| Furniture, Fixture and<br>Equipment | 10,208,427.83   | 2,315,391.96   |                | 12,523,819.79   |
| Transportation Equipment            | 4,285,881.65    | 4,200,983.01   | (1,560,842.27) | 6,926,022.39    |
| Leasehold Right &<br>Improvements   | 697,252.68      |                |                | 697,252.68      |
| Total Cost                          | 32,049,285.35   | 11,338,122.60  | (1,560,842.27) | 41,826,565.68   |
| ACCUMULATED DEPRECIATION            |                 |                |                |                 |
| Building                            | (6,828,180.07)  | (441,995.88)   |                | (7,270,175.95)  |
| Building Improvements               | (2,966,975.53)  | (392,598.24)   |                | (3,359,573.77)  |
| Furniture, Fixture &<br>Equipment   | (8,619,340.26)  | (1,529,764.87) |                | (10,149,105.13) |
| Transportation Equipment            | (3,965,037.09)  | (718,985.11)   | 1,560,842.27   | (3,123,179.93)  |
| Leasehold Rights &<br>Improvements  | (697,243.68)    |                |                | (697,243.68)    |
| Total Accumulated<br>Depreciation   | (23,076,776.63) | (3,083,344.10) | 1,560,842.27   | (24,599,278.46) |
| CARRYING VALUE                      | 8,972,508.72    |                | -              | 17,227,287.22   |

#### **13 INVESTMENT PROPERTY**

This account is composed of the following:

|                    | 2019          | 2018          |
|--------------------|---------------|---------------|
| COST               |               |               |
| Land               | 12,730,000.00 | 12,730,000.00 |
| Land/Bldg - EDESCO | 41,003,825.38 | -             |
| Building           | 4,270,000.00  | 4,270,000.00  |
| TOTAL COST         | 58,003,825.38 | 17,000,000.00 |

#### 14 OTHER NON-CURRENT ASSETS

| This account is composed of the following:           |                |                |
|--|----------------|----------------|
|  | 2019           | 2018           |
| Other Funds and deposits                             |                |                |
| Long Term Time Deposit                               | 11,173,507.02  | 11,173,507.02  |
| Bonds and Treasury                                   | 78,639,952.97  | 111,217,932.91 |
| Total Other Funds and deposits                       | 89,813,459.99  | 122,391,439.93 |
|  |                |                |
| Real Property Acquired(RPA)                          | 192,745,959.84 | 62,002,661.42  |
| Computerization Cost                                 | 9,651,987.59   | 6,588,254.67   |
| TOTAL OTHER NON CURRENT ASSETS                       | 292,211,407.42 | 190,982,356.02 |
|  |                |                |
| Reconcilliation of RPA (Additions and<br>Deductions) | 2019           | 2018           |
|  |                |                |

| Ropa Beginning | 62,002,661.42   | 83,626,500.51   |
|----------------|-----------------|-----------------|
| Additions      | 141,440,717.12  | -               |
| Disposal       | (10,697,418.70) | (21,623,839.09) |
| ROPA Ending    | 192,745,959.84  | 62,002,661.42   |
|                |                 |                 |

Other funds and deposit are restricted funds set aside for statutory funds and othe reserves such a retirement, members benefit and other funds.

#### **15 DEPOSIT LIABILITIESY**

This account is composed of the following:

|                                    | 5                |                  |
|------------------------------------|------------------|------------------|
|                                    | 2019             | 2018             |
| Time Deposit - Regular             | 618,163,416.60   | 535,730,526.23   |
| Time Deposit - Associate           | 385,315,014.55   | 353,280,734.96   |
| Savings Deposit - Regular          | 365,525,167.71   | 282,572,600.87   |
| Savings Deposit - Associate        | 106,262,139.73   | 86,773,752.92    |
| Savings Youthbee                   | 4,792,458.81     | 13,864,744.52    |
| Savings Smart Savers               | 1,269,986.02     | 3,585,903.50     |
| Damay Impok                        | 7,318,402.62     | 9,119,491.05     |
| Special Deposit                    | 4,442,219.52     | 3,545,708.10     |
| Tipid Movement                     | 133,419.06       | 133,419.06       |
| Christmas Savings                  | 210,180.75       | 141,328.82       |
| Budget Savings                     | 4,045,518.37     | 2,741,580.67     |
| Health Savers Club                 | 134,033.35       | 137,133.48       |
| Wellness Savings                   | 24,084.26        | 24,632.65        |
| Holiday Savings                    | 717,918.80       | 643,927.35       |
| Happy Retirement                   | 9,179,657.30     | 5,514,051.21     |
| Couples Savings                    | 1,176,394.99     | 397,001.14       |
| Auto Debit                         | 1,082,465.86     | 1,967,095.88     |
| Emergency Savings Fund             | 618,359.03       | 108,196.63       |
| Kaya Savings deposit               | 22,254.14        | 20,777.98        |
| Savings deposit - Skylab           | 4,063,089.88     | -                |
| Future College Tuition Fee Savings | 1,601,362.02     | 617,236.22       |
| TOTAL DEPOSIT LIABILITIES          | 1,516,097,543.37 | 1,300,919,865.24 |

#### **Time Deposit**

Time deposit is available to regular members for a Php 10,000.00, which is also the maintaining balance to earn interest at the range of 1.5% to 5.5% per annum, depending on the amount and number of days of placement and withdrawable on maturity. In the event of pre-termination, the savings deposit rate shall apply.

#### Savings Deposit

Regular savings deposit is available to regular members for a Php 500.00. Requires Php 200.00 maintaining balance to earn interest at 1% per annum, withdrawable anytime.

#### **Savings Youthbee**

Design for kids below 12 years old of the parents who are member of the cooperative. Initial deposit required is Php 30.00 and the maintaining balance to earn interest in Php 200.00. Interest rate is 1.5% per annum. Withdrawable anytime.

#### **Savings Smart Savers**

Design for teenagers age 13-17 years old of the parents who are member of the cooperative. Initial Deposit required is Php 50.00 and the maintaining balance to earn interest is Php 200.00. Interest rate is 1.5% per annum. Withdrawable anytime.

#### Damay Impok

Damay Impok is available to regular members for a Php 600.00. Requires Php 600.00 maintaining balance to earn

interest at 1.5% per annum, withdrawable only upon resignation of member or death.

#### **Christmas Savings**

Design for member of the cooperative to save for Christmas Season Initial Deposit required is Php 500.00 and the maintaining balance to earn interest is Php 200.00. Interest rate is 1.5% per annum. Withdrawable only on the months of November, December and January.

#### **Budget Savings**

Design for payment of regular bills of members of the cooperative. Initial Deposit required is Php 500.00 and the maintaining balance to earn interest is Php 500.00. Interest rate is 1.5% per annum. Withdrawable anytime.

#### **Health Savers Club**

Design to help members save for money for medical needs. Initial Deposit required is Php 500.00 and the maintaining balance to earn interest is Php 500.00. Interest rate is 1.5% per annum. Withdrawable anytime or as the medical need arises.

#### **Holiday Savings**

Design to help members save for money for vacation, travel and leisure. Initial Deposit required is Php 500.00 and the maintaining balance to earn interest is Php 500.00. Interest rate is 1.5% per annum. Withdrawable anytime.

#### Happy Retirement

Damay Impok is available to regular members for a Php 500.00. Requires Php 500.00 maintaining balance to earn interest at 6% per annum, withdrawable only upon resignation of member or retirement.

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## Note to Financial Statements

#### **16 INTEREST ON SHARE CAPITAL**

This account is composed of the following:

|                    | 2019            | 2018            |
|--------------------|-----------------|-----------------|
| Beginning          | 35,970,521.49   | 29,875,007.92   |
| Additions          | 43,221,971.09   | 35,970,521.49   |
| Deduction/Payments | (35,970,521.49) | (29,875,007.92) |
| TOTAL              | 43,221,971.09   | 35,970,521.49   |

#### **17 PATRONAGE REFUND PAYABLE**

This account is composed of the following:

|                    | 2019            | 2018            |
|--------------------|-----------------|-----------------|
| Beginning          | 15,415,937.78   | 12,803,574.82   |
| Additions          | 18,523,701.90   | 15,415,937.78   |
| Deduction/Payments | (15,415,937.78) | (12,803,574.82) |
| TOTAL              | 18,523,701.90   | 15,415,937.78   |

#### **18 DUE TO UNION AND FEDERATIONS (CETF)**

This account is composed of the following:

|                    | 2019         | 2018           |
|--------------------|--------------|----------------|
| Beginning          | 1,983,959.08 | 1,524,296.75   |
| Additions          | 2,205,202.61 | 1,835,230.69   |
| Deduction/Payments | (869,313.80) | (1,375,568.36) |
| TOTAL              | 3,319,847.89 | 1,983,959.08   |

#### **19 OTHER CURRENT LIABILITIES** This account is composed of the following:

| This account is composed of the following:   |              |              |
|--|--------------|--------------|
|  | 2019         | 2018         |
| Other Payable                                | 1,751,007.19 | 1,975,651.84 |
| Accounts Payable                             | 6,451,624.89 | 5,325,932.73 |
| SSS, Philhealth/HDMF Contribution<br>Payable | 235,896.54   | 218,818.60   |
| SSS/HDMF Loan Payable                        | 76,305.90    | 108,391.01   |
| Witholding Tax payable                       | 238,906.91   | 165,532.81   |
| TOTAL OTHER CURRENT LIABILITIES              | 8,753,741.43 | 7,794,326.99 |

#### **20 LONG TERM PAYABLES**

This account is composed of the following:

|  | 2019           | 2018          |
|--|----------------|---------------|
| Revolving Capital Payable                        | -              | 613,136.74    |
| *Loans payable                                   | 85,410,293.37  | 13,391,188.33 |
| Members Benefit Welfare Fund Payable             | 5,251,468.65   | 4,466,956.53  |
| Retirement Fund payable                          | 18,231,428.44  | 16,861,651.57 |
| TOTAL LONG TERM PAYABLES                         | 108,893,190.46 | 35,332,933.17 |
| *Loans Payable:<br>Land Bank of the Philippines  | 48,800,000.00  | -             |
| Department od Trade and Industry (P3<br>Program) | 30,000,000.00  | -             |
| MetroSouth Cooperative Bank                      | 6,360,293.37   | 13,391,188.33 |
| Central Luzon Region Leagye of PFCCO             | 250,000.00     | -             |
|  | 85,410,293.37  | 13,391,188.33 |

#### 21 SHARE CAPITAL

Share Capital is compose of the following:

| share capital is compose of the following:   |                 |                 |
|--|-----------------|-----------------|
|  | 2019            | 2018            |
| Common Shares:                               |                 |                 |
| Authorized 8,000,000 share at P100 par value | 800,000,000.00  | 800,000,000.00  |
| Shares Subscribed - Beginning                | 474,552,700.00  | 389,609,600.00  |
| Subscription during the year                 | 139,391,997.00  | 94,961,297.00   |
| Treasury shares                              | (14,269,997.00) | (10,018,197.00) |
| Paid-up Share Capital                        | 599,674,700.00  | 474,552,700.00  |
|  |                 |                 |
| Preferred Shares                             |                 |                 |
| Authorized 10,000 shares at P100 par value   | 1,000,000.00    | 1,000,000.00    |
| Shares Subscribed - Beginning                | 11,500.00       | 11,200.00       |
| Subscription during the year                 | -               | 300.00          |
| Treasury Shares                              | (1,000.00)      | -               |
| Paid-up Share Capital                        | 10,500.00       | 11,500.00       |
| Total Paid-Up Share Capital                  | 599,685,200.00  | 474,564,200.00  |
|  |                 |                 |
| Total Shared issued/fully paid               | 599,685,200.00  | 474,564,200.00  |
| Deposit for share capital Subscription       | 1,239,206.21    | 1,186,022.97    |
| TOTAL SHARE CAPITAL                          | 600,924,406.21  | 475,750,222.97  |

#### 22 DONATIONS AND GRANTS

This account is composed of the following:

|                            | 2019         | 2018         |
|----------------------------|--------------|--------------|
| Donations and Grants       | 507,200.00   | 507,200.00   |
| Donated Reserved           | 734,903.14   | 734,903.14   |
| TOTAL DONATIONS AND GRANTS | 1,242,103.14 | 1,242,103.14 |

#### 23 STATUTORY FUNDS

This account is composed of the following:

|                            | 2019           | 2018           |
|----------------------------|----------------|----------------|
| Reserved Fund              | 133,379,084.11 | 107,463,143.96 |
| Education & Training fund  | 2,573,835.41   | 2,616,273.65   |
| Community Development fund | 8,208,975.66   | 6,814,876.67   |
| Optional fund              | 40,584,965.17  | 34,410,397.87  |
| TOTAL STATUTORY FUNDS      | 184,746,860.35 | 151,304,692.15 |

# Note to Financial Statements

#### 24 OTHER INCOME

This account is composed of the following:

|                               | 2019          | 2018          |
|-------------------------------|---------------|---------------|
| Income/Interest on Investment | 16,694,784.84 | 18,127,895.99 |
| Other Income                  | 1,665,278.47  | 496,548.68    |
| Other Income on Insurance     | 5,695,662.66  | 3,819,232.56  |
| Miscellaneous Income          | 378,412.23    | 777,554.27    |
| Membership Fees               | 929,000.00    | 547,800.00    |
| TOTAL OTHER INCOME            | 25,363,138.20 | 23,769,031.50 |

#### **25 FINANCING COSTS**

This account is composed of the following:

|   | 2019          | 2018          |
|---|---------------|---------------|
| Interest expense on deposit liabilities | 38,249,669.44 | 32,837,755.72 |
| Interest expense on borrowing           | 3,178,733.22  | 1,037,747.00  |
| TOTAL FINANCING COSTS                   | 41,428,402.66 | 33,875,502.72 |

#### 26 EMPLOYEES BENEFIT EXPENSE

This account is composed of the following:

|  | 2019          | 2018          |
|--|---------------|---------------|
| Salaries and Wages                           | 22,137,980.81 | 17,171,506.20 |
| SSS,Philhealth and Pag-ibig Cont.<br>Expense | 1,575,311.13  | 1,271,395.01  |
| Employees Benefits                           | 5,823,614.98  | 4,509,068.69  |
| Retirement Benefit Expense                   | 1,204,730.07  | 1,041,447.00  |
| TOTAL EMPLOYEES BENEFIT EXPENSES             | 30,741,636.99 | 23,993,416.90 |

#### Employees Benefits, Sub-Schedule

| Hospitlization                | 809,713.15   | 540,437.87   |
|-------------------------------|--------------|--------------|
| Rice Subsidy                  | 1,989,830.00 | 1,678,450.00 |
| Vacation Leave                | 526,130.26   | 374,949.40   |
| Cash Gift                     | 454,845.00   | 368,000.00   |
| Special Leave Benefits        | 88,486.80    | 15,621.76    |
| Medical Allowance - Dependent | 249,000.00   | 112,500.00   |
| Laundry                       | 298,800.00   | 270,000.00   |
| Length of Service             | 863,500.00   | 739,100.00   |
| Uniform Allowance             | 543,309.77   | 410,009.66   |
| TOTAL                         | 5,823,614.98 | 4,509,068.69 |

#### 27 PROVISION FOR PROBABLE LOSSES

This account is composed of the following:

|  | 2019          | 2018          |
|--|---------------|---------------|
| Provision for probable losses on loans | 52,835,000.00 | 25,850,000.00 |
| TOTAL                                  | 52,835,000.00 | 25,850,000.00 |

#### **28 OTHER OPERATING EXPENSES**

This account is composed of the following:

|                                       | 2019          | 2018          |
|---------------------------------------|---------------|---------------|
| Bank Charges                          | 61,785.00     | 13,265.00     |
| Collection Expense                    | 7,308,190.54  | 7,529,702.16  |
| Communication Expense                 | 670,423.42    | 672,141.14    |
| Depreciation and Amortization         | 4,526,887.55  | 3,188,273.90  |
| Gas, Oil & Lubricants                 | 532,582.69    | 352,740.22    |
| General Assembly Meeting Expense      | 1,829,732.05  | 1,560,206.25  |
| General Support Services              | 1,555,764.38  | 1,067,000.00  |
| Insurance                             | 1,156,210.20  | 537,306.84    |
| Litigation Expense                    | -             | 5,000.00      |
| Meetings & Conference                 | 1,119,994.99  | 1,376,576.35  |
| Members Benefit Expense               | 5,624,263.61  | 4,168,985.10  |
| Miscellaneous Expense                 | 1,950,224.79  | 3,374,333.11  |
| Office Supplies                       | 3,482,959.23  | 2,481,945.65  |
| Officers Honorarium & Allowances      | 599,800.00    | 600,000.00    |
| Periodicals, Magazines & Subscription | 6,406.00      | 9,820.00      |
| Power,light & Water                   | 1,629,928.47  | 1,474,725.20  |
| Professional Fees                     | 111,555.55    | 285,739.13    |
| Promotional Expense                   | 3,170,468.35  | 1,950,064.49  |
| Registration Expenses                 | -             | 69,168.18     |
| Rental                                | 624,684.20    | 495,789.47    |
| Repairs & Maintenance                 | 753,690.48    | 519,879.32    |
| Representation                        | 473,500.00    | 481,780.00    |
| Taxes & Licenses                      | 402,070.63    | 74,265.31     |
| Travel & Transportation               | 788,027.03    | 695,574.95    |
| TOTAL                                 | 38,379,149.16 | 32,984,281.77 |

#### **29 OTHER ITEMS**

This account is composed of the following:

|  | 2019          | 2018         |
|--|---------------|--------------|
| Gain on Sale of Acquired Assets and<br>Property            | 13,484,197.83 | 5,247,106.27 |
| Gain/(losses) in Financial Assets<br>through profit & loss | -             | (25,000.00)  |
| Gain or losses of Foreign Exchange<br>Valuation            | -             | 155,970.25   |
| TOTAL  | 13,484,197.83 | 5,378,076.52 |

#### **30 NET SURPLUS ALOCATION**

The Net Surplus allocation was based on the following percentage:

|                                      | 2019        | 2018 |
|--------------------------------------|-------------|------|
| Reserved Fund                        | 15.00%      | 15%  |
| Coop Education Training Fund - Local | 2.5%        | 2.5% |
| Due to Union/Federation (CETF)       | 2.5%        | 2.5% |
| Optional Fund                        | 7%          | 7%   |
| Community Development Fund           | 3%          | 3%   |
| Interest on Share Capital            | <b>49</b> % | 49%  |
| Patronage Refund Payable             | 21%         | 21%  |
|                                      |             |      |

Interest on share capital is computed from the net surplus after deducted the statutory funds totalling 30%. The remaining balance will be multiplied by 70% for interest on share capital (70%x70% = 49%) and the other 30% goes to patronage refund (70%x30% = 21%)

#### 31 EVENTS AFTER THE END OF THE REPORTING PERIOD

Events after the end of the reporting period are those events, favorable and unfavorable, that occur between the end of the reporting period and the date when the financial statements are authorized for issue.

There are no events after the end of reporting period that would require disclosure or adjustment on the financial statement of the cooperative other than the Board of Directors Authorization for Issue the current years interest on share capital and patronage refund and the Approval for issue of cooperative Audited Financial Statement.

The Board of Director has approved for distribution to individual member the interest on share capital and patronage refund for the current year's reporting period on February 17, 2019. The manner of distribution is presented in the summary of significant accounting policy for Interest on share capital and patronage refund.

The financial statements of the Cooperative for the year ended December 31, 2018 were authorized for issue by the Board of Directors on February 17, 2019. The Board of Directors are still empowered to revise or amend the financial statements whenever necessary.

#### 32 SUPPLEMENTAL NOTES TO FINANCIAL STATEMENTS

Under Revenue Regulation (RR) No. 15-2019 dated November 25, 2010, as further emphasized as to its reporting format under Revenue Memorandum Circular (RMC) No.17-2011, the following tax information are hereby disclosed.

#### 32.1 Taxes and Licenses paid for the year

| a. Local Taxes       |            |
|----------------------|------------|
| Building Permit      | 27,393.63  |
| Mayors Permit        | 22,696.00  |
| CDA - Ammendments    | 161,375.43 |
| Real Property Tax    | 69,492.79  |
| Cedula               | 970.00     |
| Vehicle Registration | 120,142.78 |
| Sub - Total          | 402,070.63 |

#### 32 .2 Witholding Taxes

| 1. Tax on Compensation and Benefits |            |
|-------------------------------------|------------|
| Tax witheld for the year            | 215,490.53 |
| Tax remitted in Jan. 2020           | 112,800.55 |
| Total                               | 328,291.08 |
| Tax due                             | 323,691.76 |
| Over Remittance                     | 4,599.32   |

#### SAN JOSE DEL MONTE SAVINGS AND CREDIT COOPERATIVE San Pedro St., Poblacion I, City of SJDM, Bulacan III-FF-0132/072

|   | PROPOSED<br>BUDGET | BUDGET           | ACTUAL           |
|---|--------------------|------------------|------------------|
|   | 2020               | 2019             | 2019             |
| ASSETS:                                   |                    |                  |                  |
| CURRENT ASSETS                            |                    |                  |                  |
| Cash on Hand                              | 27,467,959.97      | 19,793,505.40    | 23,230,023.59    |
| Cash and Other Cash Items                 | 4,500,000.00       | 3,000,000.00     | 4,271,969.95     |
| Cash in Bank                              | 197,000,000.00     | 190,000,000.00   | 249,358,639.98   |
| Cash in Cooperative                       | 42,000,000.00      | 37,000,000.00    | 43,392,300.30    |
| Petty Cash Fund                           | 45,000.00          | 30,000.00        | 45,000.00        |
| Cash Advances to Officers & Employees     | 15,300.00          | 10,000.00        | 15,200.00        |
| Investment Short Term                     | 32,000,000.00      | 3,200,000.00     | 31,998,124.29    |
| Cash and Cash Equivalent                  | 303,028,259.97     | 253,033,505.40   | 352,311,258.11   |
| Loans Receivable                          |                    |                  |                  |
| Current                                   | 1,802,000,000.00   | 1,436,582,179.91 | 1,396,289,887.72 |
| Restructured                              | 32,954,515.24      | 30,243,835.37    | 27,570,081.05    |
| Past Due-1-30days                         | 12,859,191.93      | 15,121,917.68    | 10,917,382.22    |
| -31-360 days                              | 31,517,147.83      | 30,243,835.37    | 26,364,384.42    |
| over 360 days                             |                    |                  | 25,000.43        |
| Loans Outstanding (Gross)                 | 1,879,330,855.00   | 1,512,191,768.33 | 1,461,166,735.84 |
| Allowance for Probable Losses on Loans    | (122,009,243.38)   | (51,169,124.60)  | (90,725,243.38)  |
| Net Loans Outstanding                     | 1,757,321,611.62   | 1,461,022,643.73 | 1,370,441,492.46 |
| Sales Contract Receivable                 | 2,959,304.38       | 12,000,000.00    | 2,339,103.67     |
| Less: Unrealized Gross Margin             | (2,650,000.00)     | (5,920,000.00)   | (2,614,466.96)   |
| Net Sales Receivable                      | 309,304.38         | 6,080,000.00     | (275,363.29)     |
| Recble from Acctble. Officers & Employees | 93,199.02          | 310,000.00       | 82,709.40        |
|   |                    |                  |                  |
| Accounts Receivable - Others              | 8,631,793.78       | 7,130,000.00     | 7,660,278.70     |
| Prepaid Expenses                          | 1,214,535.96       | 499,400.87       | 1,077,839.00     |
| TOTAL CURRENT ASSETS                      | 2,070,598,704.73   | 1,728,075,550.00 | 1,731,298,214.38 |
| Investments - Cooperatives                | 49,200,000.00      | 48,000,000.00    | 49,183,455.87    |
| Investments - Banks                       | 5,000,000.00       | 12,000,000.00    | 10,137,226.67    |
| Investments- Others                       | 270,800,000.00     | 360,000,000.00   | 323,912,242.91   |
| TOTAL LONG-TERM INVESTMENTS               | 325,000,000.00     | 420,000,000.00   | 383,232,925.45   |
|   |                    |                  |                  |
| PROPERTY AND EQUIPMENT                    | 2 000 000 00       | 2 000 000 00     | 2,000,002,20     |
| Land                                      | 3,000,900.00       | 3,000,900.00     | 2,000,863.39     |
| Land Improvements                         | 131,900.00         | 131,900.00       | 131,852.00       |
| Building                                  | 16,200,000.00      | 14,850,000.00    | 14,622,362.45    |
| Less: Accumulated Depreciation            | (8,380,774.19)     | (7,415,000.00)   | (7,720,774.19)   |
| Building Improvements                     | 9,000,000.00       | 6,640,000.00     | 6,270,793.73     |
| Less: Accumulated Depreciation            | (4,744,365.28)     | (3,869,400.00)   | (3,964,365.28)   |
| Furniture, Fixtures and Office Equipment  | 15,000,000.00      | 17,306,800.00    | 13,158,752.77    |
| Less: Accumulated Depreciation            | (11,064,672.43)    | (12,421,500.00)  | (8,664,672.43)   |
| Transportation Equipment                  | 10,200,000.00      | 9,200,000.00     | 8,124,246.02     |
| Less: Accumulated Depreciation            | (3,402,074.25)     | (3,303,000.00)   | (2,982,074.25)   |
| Leasehold Rights and Improvements         | 697,000.00         | 697,000.00       | 697,252.68       |
| Less: Accumulated Depreciation            | (697,000.00)       | (697,000.00)     | (697,243.68)     |
| TOTAL PROPERTY AND EQUIPMENT              | 25,940,913.85      | 24,120,700.00    | 20,976,993.21    |

# Proposed Statements of Financial Position 2020

|   | PROPOSED<br>BUDGET | BUDGET           | ACTUAL           |
|---|--------------------|------------------|------------------|
|   | 2020               | 2019             | 2019             |
|   |                    |                  |                  |
| OTHER ASSETS                            | 0.246.007.60       | F 400 7F0 00     | 0.651.007.50     |
| Computerization Costs                   | 8,346,987.60       | 5,403,750.00     | 9,651,987.59     |
| Other Funds and Deposits                | 90,800,000.00      | 122,400,000.00   | 89,813,459.99    |
| Investment Property - Land              | 12,730,000.00      | 12,730,000.00    | 12,730,000.00    |
| Investment Property - Building          | 4,270,000.00       | 4,270,000.00     | 4,270,000.00     |
| Investment Property - EDESCO            | 42,000,000.00      |                  | 41,003,825.38    |
| Real & other Property Acquired          | 250,000,000.00     | 58,000,000.00    | 192,745,959.84   |
| TOTAL OTHER ASSETS                      | 408,146,987.60     | 202,803,750.00   | 350,215,232.80   |
| TOTAL ASSETS =                          | 2,829,686,606.18   | 2,375,000,000.00 | 2,485,723,365.84 |
| LIABILITIES                             |                    |                  |                  |
| CURRENT LIABILITIES                     |                    |                  |                  |
| Deposits                                |                    |                  |                  |
| Savings Deposits                        | 580,914,102.93     | 489,454,781.49   | 471,787,307.44   |
| Time Deposits                           | 1,122,138,453.11   | 1,003,670,000.00 | 1,003,478,431.15 |
| Special Deposit                         | 5,055,164.58       | 4,459,000.00     | 4,442,219.52     |
| Tipid Movement                          | 153,331.70         | 133,400.00       | 133,419.06       |
| Savings Youthbee                        | 5,507,727.82       | 2,000,000.00     | 4,792,458.81     |
| Savings Smart Savers                    | 1,459,529.99       | 1,900,000.00     | 1,269,986.02     |
| Holiday Savings                         | 825,067.36         | 1,010,000.00     | 717,918.80       |
| Christmas Savings                       | 241,550.00         | 149,000.00       | 210,180.75       |
| Budget Savings                          | 4,649,307.37       | 9,332,000.00     | 4,045,518.37     |
| Health Savers Club                      | 154,037.67         | 177,800.00       | 134,033.35       |
| Happy Retirement Savings                | 10,549,710.68      | 9,427,000.00     | 9,179,657.30     |
| Couple's Savings                        | 1,351,970.60       | 829,000.00       | 1,176,394.99     |
| Auto Debit Savings                      | 1,244,022.65       | 3,370,000.00     | 1,082,465.86     |
| Wellness Savings                        | 27,678.81          |                  | 24,084.26        |
| Emergency Savings Fund                  | 710,648.41         | 216,000.00       | 618,359.03       |
| Future Education Fund                   | 1,840,363.49       | 201,000.00       | 1,601,362.03     |
| Kaya Savings Deposit                    | 25,575.55          | 108,000.00       | 22,254.14        |
| Savings Deposit-Skylab                  | 4669501.41         |                  | 4,063,089.88     |
| Damay-Impok                             | 8,253,391.75       | 8,170,000.00     | 7,318,402.62     |
| Total Deposits                          | 1,749,771,135.88   | 1,534,606,981.49 | 1,516,097,543.38 |
| Loans Payable Metrosouth                | 15,000,000.00      |                  | 85,410,293.37    |
| Accounts Payable                        | 5,383,883.01       | 4,250,000.00     | 6,451,624.89     |
| SSS/ECC/Philhealth Premium/Ioan Payable | 370,000.00         | 370,000.00       | 312,202.44       |
| Withholding Tax Payable                 | 300,000.00         | 200,000.00       | 238,906.91       |
| Interest on Share Capital Payable       | 44,296,000.00      | 39,200,000.00    | 43,221,971.09    |
| Patronage Refund Payable                | 18,984,000.00      | 16,800,000.00    | 18,523,701.90    |
| Due toCETF (Apex)                       | 2,596,847.88       | 2,645,000.00     | 3,319,847.88     |
| Other Payables                          | 1,973,078.73       | 1,810,000.00     | 1,751,007.19     |
| Other Liabilities                       | 88,903,809.62      | 65,275,000.00    | 159,229,555.67   |
| TOTAL CURRENT LIABILITIES               | 1,838,674,945.50   | 1,599,881,981.49 | 1,675,327,099.05 |
| LONG-TERM LIABILITIES                   |                    |                  |                  |
| Revolving Capital Payable               |                    |                  |                  |
| Members Future Benefit Fund Payable     | 5,000,000.00       | 3,000,000.00     | 5,251,468.66     |
| Retirement Fund Payable                 | 19,355,903.04      | 18,730,000.00    | 18,231,428.43    |
| TOTAL LONG TERM LIABILITIES             | 24,355,903.04      | 21,730,000.00    | 23,482,897.09    |
| TOTAL LIABILITIES                       | 1,863,030,848.54   | 1,621,611,981.49 | 1,698,809,996.14 |
|   | 1,000,000,0-10.0-1 | 102 101 1001.45  | .,               |

# Proposed Statements of Financial Position 2020

|   | PROPOSED<br>BUDGET | BUDGET           | ACTUAL           |
|---|--------------------|------------------|------------------|
|   | 2020               | 2019             | 2019             |
| -   |                    |                  |                  |
| EQUITY  |                    |                  |                  |
| Members' Equity   |                    |                  |                  |
| Deposits for Future Subscription  | 1,400,000.00       | 1,000,000.00     | 1,239,206.21     |
| Common Share Capital - Authorized   |                    |                  |                  |
| Subscribed Share Capital - Common   |                    |                  | 14,269,997.00    |
| Less: Subscription Receivable - Common  |                    |                  |                  |
| Paid-Up Share Capital - Common  | 758,424,700.00     | 585,186,000.00   | 599,674,700.00   |
| Treasury Share Capital - Common   |                    |                  | (14,269,997.00)  |
| Preferred Share Capital - Authorized Share<br>Subscribed Share Capital - Preferred<br>Less: Subscription Receivable - Preferred |                    |                  |                  |
| Paid-up Share Capital - Preferred   | 70,500.00          | 71,500.00        | 10,500.00        |
| TOTAL MEMBERS' EQUITY   | 759,895,200.00     | 586,257,500.00   | 600,924,406.21   |
| Donations and Grants  | 507,200.00         | 507,200.00       | 507,200.00       |
| Donated Reserve   | 734,900.00         | 734,900.00       | 734,903.14       |
| TOTAL DONATION AND GRANTS   | 1,242,100.00       | 1,242,100.00     | 1,242,103.14     |
| Reserve Fund  | 154,139,084.11     | 119,463,143.96   | 133,379,084.11   |
| Education and Training Fund- Local  | 5,220,000.00       | 2,700,000.00     | 2,573,835.40     |
| Community Development fund  | 5,420,975.66       | 3,714,876.68     | 8,208,975.66     |
| Optional Fund   | 40,738,397.87      | 40,010,397.87    | 40,584,965.17    |
| TOTAL STATUTORY FUNDS   | 205,518,457.64     | 165,888,418.51   | 184,746,860.35   |
| TOTAL EQUITY  | 966,655,757.64     | 753,388,018.51   | 786,913,369.70   |
| TOTAL LIABILITIES AND EQUITY  | 2,829,686,606.18   | 2,375,000,000.00 | 2,485,723,365.84 |

# Proposed Statements of Operations 2020\_

#### SAN JOSE DEL MONTE SAVINGS AND CREDIT COOPERATIVE San Pedro St., Poblacion I, City of SJDM, Bulacan

III-FF-0132/072

|   | PROPOSED<br>TARGET<br>2020 | BUDGET<br>2019 | Actual<br>2019 |
|---|----------------------------|----------------|----------------|
| REVENUES:                                 |                            |                |                |
| Interest Income from Loans                | 156,500,000.00             | 125,270,000.00 | 154,222,288.00 |
| Service Fees, Filing Fees                 | 35,000,000.00              | 28,800,000.00  | 36,985,114.00  |
| Fines, Penalties and Surcharges           | 20,000,000.00              | 18,707,000.00  | 21,537,555.00  |
| Other Loan Income                         | 13,500,000.00              | 7,200,000.00   | -              |
| TOTAL REVENUES                            | 225,000,000.00             | 179,977,000.00 | 212,744,957.00 |
| EXPENSES:                                 |                            |                |                |
| Financing Costs:                          |                            |                |                |
| Interest Expense on Deposits              | 46,500,000.00              | 35,400,000.00  | 38,249,669.00  |
| Interest Expense on Borrowings            | 2,500,000.00               | 1,500,000.00   | 3,178,733.00   |
| TOTAL FINANCING COSTS                     | 49,000,000.00              | 36,900,000.00  | 41,428,402.00  |
| GROSS INCOME                              | 176,000,000.00             | 143,077,000.00 | 171,316,555.00 |
| ADMINISTRATIVE COSTS                      |                            |                |                |
| Salaries and Wages                        | 29,400,000.00              | 21,590,000.00  | 22,137,981.00  |
| Employees' Benefits                       | 9,183,000.00               | 4,000,000.00   | 5,823,615.00   |
| SSS/ECC/Philhealth, Pagibig Contributions | 3,500,000.00               | 1,300,000.00   | 1,575,311.00   |
| Retirement Benefit Expense                | 1,584,000.00               | 1,200,000.00   | 1,204,730.00   |
| Officers' Honorarium and Allowances       | 2,080,000.00               | 910,000.00     | 599,800.00     |
| Training/Seminars/Conferences             | 320,000.00                 | 250,000.00     | -              |
| Office Supplies                           | 4,497,500.00               | 2,400,000.00   | 3,482,959.00   |
| Power, Light and Water                    | 1,800,000.00               | 1,500,000.00   | 1,629,928.00   |
| Travel and Transportation                 | 1,020,000.00               | 800,000.00     | 788,027.00     |
| Insurance                                 | 1,325,000.00               | 820,000.00     | 1,156,210.00   |
| Repairs and Maintenance                   | 955,000.00                 | 760,000.00     | 753,690.00     |
| Rental                                    | 563,000.00                 | 420,000.00     | 624,684.00     |
| Taxes and Licenses                        | 480,000.00                 | 100,000.00     | 402,071.00     |
| Professional Fees                         | 320,000.00                 | 320,000.00     | 111,556.00     |
| Communication Expense                     | 669,500.00                 | 700,000.00     | 670,423.00     |
| Representation                            | 530,000.00                 | 500,000.00     | 473,500.00     |
| General Assembly Meeting Expenses         | 2,470,000.00               | 1,800,000.00   | 1,829,732.00   |
| Meetings and Conferences                  | 2,046,000.00               | 1,850,000.00   | 1,119,995.00   |
| Bank Charges                              | 20,000.00                  | 20,000.00      | 61,785.00      |
| Collection Expense                        | 8,450,000.00               | 7,450,000.00   | 7,308,191.00   |
| Litigation Expense                        | 100,000.00                 | 100,000.00     |                |
| Affiliation Fees                          | 20,000.00                  | 20,000.00      |                |
| Social Services Expenses                  |                            | 100,000.00     |                |
| Promotional Expenses                      | 2,427,500.00               | 1,700,000.00   | 3,170,468.00   |
| Periodicals, Magazines, Subscriptions     | 42,000.00                  | 42,000.00      | 6,406.00       |
| General Support Services                  | 1,744,000.00               | 1,100,000.00   | 1,555,764.00   |
| Member's Benefit Expense                  | 8,570,000.00               | 9,520,000.00   | 5,624,264.00   |
| Gas, Oil and Lubricants                   | 640,000.00                 | 520,000.00     | 532,583.00     |
| Miscellaneous Expense                     | 1,665,000.00               | 5,150,000.00   | 1,950,225.00   |
| Depreciation and Amortization             | 5,000,000.00               | 4,500,000.00   | 4,526,888.00   |
| Provision for Probable Losses on Loans    | 31,278,500.00              | 28,435,000.00  | 52,835,000.00  |
| TOTAL ADMINISTRATIVE COSTS                | 122,700,000.00             | 99,877,000.00  | 121,955,786.00 |

| .00         43,200,000.00           0.00         2,400,000.00           0.00         19,000,000.00           0.00         600,000.00           0.00         5,300,000.00           0.00         1,500,000.00           0.00         28,800,000.00           0.00         72,000,000.00 | 929,000.00<br>16,694,785.00<br>378,412.00<br>5,695,663.00<br>1,665,278.00<br><b>25,363,138.00</b>  |
|--|--|
| 0.00         19,000,000.00           0.00         600,000.00           0.00         5,300,000.00           0.00         1,500,000.00           0.00         28,800,000.00  | 16,694,785.00<br>378,412.00<br>5,695,663.00<br>1,665,278.00<br><b>25,363,138.00</b>  |
| 0.00         19,000,000.00           0.00         600,000.00           0.00         5,300,000.00           0.00         1,500,000.00           0.00         28,800,000.00  | 16,694,785.00<br>378,412.00<br>5,695,663.00<br>1,665,278.00<br><b>25,363,138.00</b>  |
| 0.00         600,000.00           0.00         5,300,000.00           0.00         1,500,000.00           0.00         28,800,000.00   | 378,412.00<br>5,695,663.00<br>1,665,278.00<br><b>25,363,138.00</b>   |
| 0.00         5,300,000.00           0.00         1,500,000.00           0.00         28,800,000.00   | 5,695,663.00<br>1,665,278.00<br><b>25,363,138.00</b>   |
| 0.00 1,500,000.00<br>0.00 28,800,000.00  | 1,665,278.00<br><b>25,363,138.00</b>   |
| .00 28,800,000.00  | 25,363,138.00  |
|  |  |
| .00 72,000,000.00  | 74,723,907.00  |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |
| 8,000,000.00   | 13,484,198.00  |
|  | -  |
|  | -  |
| .00 80,000,000.00  | 88,208,105.00  |
| 0.00 12,000,000.00   | 13,231,215.75  |
| 0.00 2,000,000.00  | 2,205,202.63   |
| 0.00 2,000,000.00  | 2,205,202.63   |
| 0.00 5,600,000.00  | 6,174,567.35   |
| 0.00 2,400,000.00  |  |
|  |  |
| 0.00 39,200,000.00   | 43,221,971.45  |
|  | 88,208,105.00  |
|  | D0.00         12,000,000.00           D0.00         2,000,000.00           D0.00         2,000,000.00           D0.00         5,600,000.00           D0.00         5,600,000.00           D0.00         2,400,000.00           D0.00         16,800,000.00           D0.00         39,200,000.00           D0.00         80,000,000.00 |

# Audit Committee Report \_\_\_\_

For the year **2019**, the Audit Committee devised and implemented an Annual Audit Plan which focuses on the assessment if all cooperative's actions are in conformity and supported by existing policies; recommended revision of certain provisions to cope with changes; and formulated new policies on areas where there are none. Because of inherent limitations on any system of internal control, some weaknesses may not be detected. The following are the highlights of the result of our audit for the year 2019, to wit:

| AUDIT PLAN   | FINDINGS/RECOMMENDATIONS  |
|--|---|
| Audit of Cash Account                                    | <ul> <li>Assisted the Finance Department in the formulation of various policies and guidelines regarding the proper<br/>handling of cash assets.</li> <li>Recommended the pre-numbering; proper marking and recording of replacements for lost and filled-up<br/>passbooks.</li> <li>Recommended the increase of insurance coverage re-cash on hand.</li> </ul>                             |
| Audit of Accounts<br>Receivable-Others                   | Recommended writing-off of claims which cannot be established due to lack of supporting documents.  |
| Confirmation and<br>Review of Loan<br>Receivable Folders | <ul> <li>Conducted confirmation on randomly selected loan receivable folders.</li> <li>Recommended formulation of Policy on Flexi Rate of Interest.</li> <li>Recommended inclusion in the Loan Application the Collection Agency Policy regarding delinquent loans.</li> <li>Recommended attendance of officers in seminar/training for property appraisal/credit investigation.</li> </ul> |
| Examination of<br>Investments                            | Formulated Investment Committee Charter.  |
| Audit of Property and<br>Equipment                       | <ul> <li>Recommended the designation/hiring of permanent/full-time Property Custodian; to adhere strictly with<br/>Procurement Policy; and the proper accounting treatment of repairs and maintenance expenses</li> <li>Recommended writing off of unserviceable properties.</li> </ul>   |
| Audit of ROPA  | Submitted to the BOD a draft of the Policy on Disposal of ROPA for review and approval.   |
| Audit of Deposit<br>Liabilities                          | <ul> <li>Conducted confirmation on randomly selected deposit accounts.</li> <li>Recommended the drafting of policy that will strictly enforce confidentiality of our deposit liabilities.</li> </ul>  |
| Audit of Accounts<br>Payable                             | Recommended writing off of some accounts due to lack of supporting documents/records.   |
| Audit of Share Capital                                   | Conducted confirmation on randomly selected members' share capital accounts.  |
| OTHER AUDIT ACTIVIT                                      | IES   |
|  | -Regular opening of Suggestion Boxes.<br>-Reviewed Policy on Branching Out and recommended inclusion of provisions for Satellite Office.  |

-Reviewed Policy on Branching Out and recommended inclusion of provisions for Satellite Office.

-Recommended the review of guidelines regarding Damay Impok Savings.

-Conducted regular cash count on Main and Satellite Offices.

-Reviewed and included in our report to BOD the Internal Audit Report re: Compliance Audit.

Living up our tag line "**TOGETHER WE ARE STRONGER**" and with continuous **Divine Blessings**, all is possible to achieve in the coming years.

MABUHAY PO TAYONG LAHAT ... MABUHAY ANG SAN JOSE KOOP ....

VIRGILIC/V. BERNARDO, JR. Chairperson

RUTH D. LIM Vice Chairperson

MERLY J. JACOBA

Secretary

# Election Committee Report

Greetings to all SJDMSCC Members:

It is our responsibility to serve our San Jose Koop with dedication and commitment not only during elections but for the entire year . 2019 was a tough year for the ELECOM since we are heading towards digital and electronic era; we wish to have the same innovation in our elections.

We have the following accomplishments performed for the year 2019 up to 1st Quarter of 2020.

- → Conducted the 2019 Election of Officer at San Jose del Monte Central School
- → Handled a protest that ended eventually due to lack of merits
- → Benchmarking trips to Luzon, Visayas and Mindanao Cooperatives to gain learningsin holding clean, fair, peaceful, and well-organized election of Officers.
- → Attended and participated cooperative's events, activities and community services.
- → Consulted CISP for possibility of electronic voting
- → Studied and prepared the amendments to Election Code for approval of the General Assembly on March 29, 2020 such as, No Campaign Policy.
- → Screened and approved the application of the 2020 candidates based on the updated Election Code:
  - 4 candidates for Director / 4 slots/vacancies 3 slots (2 year term) and 1 slot (1 year term)
  - 3 candidates for Audit Committee / 2 slots/vacancies
  - 3 candidates for ELECOM / 2 slots/vacancies
- ➢ Conducted the Candidates' Forum.
- → And still, we encourage all members to be active, exercise the right to vote, enjoy the benefits of being a Member in Good Standing (MIGS) and become future leaders of our cooperative.

Signed by:

MICHELLE Ò CRUZ-VILLANUEVA hairman

LAZARO G. DELA TORRE Vice Chairman

NANCY P MAGNO Third Member

# Credit Committee Report \_\_\_\_\_

With the concerted efforts of the Board of Directors, Officers, Management Staff and You, our Dear Members, SAN JOSE KOOP was able to grant loans amounting to Php1.75 Billion for 2019. This was 25% higher than last year and 109.5% achievement of the Php1.6 Billion target this year. This performance was commendable to all of us.

The Credit Committee continues to carry out its role by making Loan Policies, to ensure that we provide you the best that we could do in achieving our aspirations together. The continued growth of our cooperative depends on members support. So members must patronized and support our Loan Products for continued success of our cooperative.

In line with this success, we, the Credit Committee of SAN JOSE KOOP were proud to present to you the 2019 accomplishment report on total loan releases.

| TYPES OF LOAN   | RECIPIENTS | AMOUNT        |
|---|------------|---------------|
| Cooperative Credit Line (Collateralized Loan)             | 711        | 578,097,800   |
| House and Lot Acquisition Loan                            | 32         | 91,707,500    |
| Commercial Business Loan                                  | 794        | 123,758,500   |
| Agri Finance Loan   | 1,431      | 73,854,600    |
| Service Loan  | 1,096      | 57,914,100    |
| Small Enterprise Loan                                     | 5,509      | 232,419,400   |
| Providential Loan   | 6,258      | 167,231,200   |
| Loans Against Deposit                                     | 19,413     | 242,339,800   |
| Health Care Loan Assistance                               | 49         | 176,400       |
| Back to School / Christmas Loan / Loyalty Loan Assistance | 3,538      | 52,024,200    |
| Salary Loan   | 601        | 51,405,000    |
| Transport Service Loan                                    | 1,142      | 46,446,760    |
| Motor Vehicle / Motorcycle Loan                           | 124        | 34,062,309    |
| Total   | 40,698     | 1,751,437,569 |
|   |            |               |

A heartfelt congratulation to all of us for another milestone we made for our SAN JOSE KOOP. Happy 32nd General Assembly.

NYRALYN N. DE A TORRE Chairperson

RODO Vice Chairperson

MARAMAG MELAN Secretary

# Ethics Committee Report \_\_\_\_\_

#### TO ALL MEMBERS OF SAN JOSE KOOP:

We are full of pride to report the following accomplishments performed by the 2019 Ethics Committee:

• **NUMBER OF MEETINGS HELD AND AGENDA:** Upon assumption to office, the committee attended 22 regular and special meetings during the entire term and undertook the following agenda:

| Timeframe         | Agenda   |
|-------------------|--|
| 2ndQuarter , 2019 | <ul> <li>Joint meeting with Governance Committee on the initial review of the Policy Manual<br/>on Governance Framework</li> <li>Participation during the mid-year assessment</li> </ul>   |
| 3rdQuarter , 2019 | <ul> <li>Preparation and facilitation of board and officers retreat</li> <li>Participation during the officers' general meeting</li> <li>Finalization of Committee Annual Plans and Programs</li> </ul>  |
| 4thQuarter , 2019 | <ul> <li>Preparation and facilitation on the development of tools on SPM - Social<br/>Performance Management using 51 indicators on October 11 - 12, 2019</li> <li>Close coordination with the Legal Counsel on policy formulation and development<br/>regarding anti-discrimination, immorality, indecent and disgraceful conduct of<br/>directors, officers and employees. For board approval.</li> <li>Participation during the year-end planning and assessment</li> </ul> |
| 1stQuarter , 2020 | <ul> <li>Close coordination with the Legal Counsel on policy formulation and development regarding sexual harassment, anti-bullying.</li> <li>Recommended amendmentsto the election code regarding the qualifications and disqualifications of candidates for elections.</li> </ul>  |

#### • OUTPUT OF ACTIVITIES UNDERTAKEN BASED ON ACTION PLAN:

- Monitoring and reporting system of the Coop VALUES based on Board and Officers' Retreat on August 2-3,2019 attended by 30 participants on "Building Transformative Leaders"
- Developed Social Performance Management Tools based on consultative workshop on Social Performance Management with top management level.
- Initial assessment on Governance using the Credit Union Label of Excellence in Governance (CULEG) Tool based from the Audit Committee report.

With all of these, we wish to give the best service to our Cooperative with your support and cooperation.

TEODOLFO A. CABUHAT Chairperson

ERNAN L. PALABYAB Vice Chairperson

MÁ. FELISA C. CAMINO Secretary

# Mediation and Conciliation Committee Report\_

Mula po sa Mediation and Conciliation Committee ay isang magandang pagbati at mapagpalang araw po sa ating lahat na naririto ngayong ika-32nd General Assembly ng ating San Jose Koop.

Nais po naming iulat na ang Mediation Committee po ay may nahawakang dalawang (2) kaso ng naantalang pagbabayad ng kanilang pagkakautang sa ating Koop:

| 1). Noong July 16, 2019     | - | halagang Php 112,000.00 |
|-----------------------------|---|-------------------------|
| 2). Noong December 26, 2019 | - | halagang Php 40,000.00  |

at ikinalulugod po naming iulat matapos ang aming pagsisiyasat at pagpapatawag sa mga taong ito, kasama ng ating Collection Department Head, Collection Officer & Staff at matapos mailatag at mapagusapan ang kanilang nararapat na aksyon, ay amin po tong ipinaabot sa kaalaman ng ating pamunuuan ang pakikipagugnayan ng mga kasaping nagkaroon ng pagliban sa kanilang pagbabayad ng halagang kanilang hiniram, and atin pong Koop ay sumangayon at nagkaroon ng magandang resulta at naging maayos ang kanilang pamamaraan na dapat na pagbabayad sa kanilang pagkakautang.

Umasa po kayong patuloy naming gagampanan ang aming tungkulin upang lalo pa naming pataasin ang aming kaalaman para sa inyo mga kasapi/kaari at para sa ating Kooperatiba. *"Together We Are Stronger"*.

Patnubayan nawa tayo ng Panginoon.

EÚ\$EBIO E. GERMAN Chairperson

CAROLINA B. ISRAEL Vice-Chairman

CHRISTOPHER B. VICENTE Secretary

#### I. PRE-MEMBERSHIP EDUCATION SEMINAR (PMES)

| Main Office  | 3,821 |
|--------------|-------|
| Tungko       | 1,930 |
| SapangPalay  | 1,382 |
| Minuyan      | 432   |
| Loma de Gato | 537   |
| Halang       | 386   |
| Caypombo     | 1,086 |

Total PMES Attendees 2019- 9,574

Schedules of PMES at Main and Satellite Offices Monday – Friday – 8:00 am to 4:30 pm Saturday – 8:00 am to 11:30 am

#### II. MEMBERSHIP FOR THE YEAR 2019

| Regular Member–     | 42,250 |
|---------------------|--------|
| Associate Member-   | 1,335  |
| Skylab Coop Member- | 1,481  |

#### III. 2019 TRAININGS AND SEMINARS ATTENDED/CONDUCTED

| Date                     | Title of Seminar/Workshop Attended/Conducted  |
|--------------------------|---|
| February 2 and 9, 2019   | In-house Mandatory Training on Fundamentals of Cooperative                                |
| March 22, 2019           | Breast and Cervical Awareness Seminar   |
| March 31 – April 6, 2019 | Training of Trainers on Business Development Services in Thailand                         |
| June 18 - 20, 2019       | Benchmarking at SAMULCO, Agdao, Panabo, Tagum and Toril in Davao                          |
| June 9 - 15, 2019        | 25th Asian Credit Union Development Education Workshop                                    |
| June 19, 2019            | Risk and Credit Management Seminar  |
| June 22, 2019            | KAYA Platfom Seminar  |
| June 27 - 28, 2019       | Governance and Management Seminar   |
| July 11 - 13, 2019       | Benchmarking at ADTEMPCO, Sacred Heart, SACDECO and Baguio-Benguet                        |
| July 24, 2019            | Financial Management Seminar  |
| July 16 - 17, 2019       | Metrosouth Capability Development Seminar   |
| July 19, 2019            | Cake Decorating Workshop  |
| July 19, 2019            | PFCCO Governance and Management of Cooperative  |
| July 20, 2019            | Leadership and Values Re-Orientation Seminar  |
| July 25 – 27, 2019       | Audit Committee Competency Course   |
| August 1, 2019           | 4th Business Forum for Members  |
| August 2, 2019           | Seminar on Tax Incentives Management and Transparency Act (TIMTA) and Data<br>Privacy Act |
| August 2 – 3, 2019       | San Jose Koop Officers' Retreat - "Building Transformative Leaders"                       |
| August 15 – 17, 2019     | Benchmarking at Cebu People's Coop &Lamac in Cebu, DCCCO and PHCC in Dumaguete            |
| September 7, 2019        | In-house Mandatory Training on Gender Sensitivity   |
| September 18, 2019       | PCDC Cooperative Educational Forum  |

## Education Committee Report

| September 20, 2019     | DTI Green Economic Development Seminar                                      |
|------------------------|---|
| September 20, 2019     | Basic Baking Workshop   |
| September 28, 2019     | In-house Mandatory Training on Fundamentals of Cooperative                  |
| October 3, 2019        | Agrilink Exposure Program for Members                                       |
| October 11 - 12, 2019  | Social Performance Management Consultative Workshop                         |
| October 17 - 19, 2019  | PFCCO Managers' Forum   |
| October 30, 2019       | Occupational Safety and Health Training for Employees and Staff (1st Batch) |
| November 8, 2019       | CISP Owners' Forum  |
| November 8, 2019       | Occupational Safety and Health Training for Employees and Staff (2nd Batch) |
| November 13, 2019      | Cooperative Development Authority Charter of 2019                           |
| November 15, 2019      | Occupational Safety and Health Training for Employees and Staff (3rd Batch) |
| November 14, 2019      | CLRL Credit Enhancement Seminar   |
| November 24 - 30, 2019 | 26th Asian Credit Union Development Education Workshop                      |
| December 13, 2019      | PFCCO 1st Coop Gender and Development (GAD) Congress                        |

IV. Ang matagumpay na paglago ng San Jose Koop ay dahil sa pagtutulungan ng bawat isa, kabilang ang empleyado, opisyales at mga miyembro. Kinikilala tayo sa Asian countries dahil sa ating nakamit na Silver Award ng ACCESS Branding ng Association of Asian Confederation of Credit Unions (ACCU). Dahil na rin sa maayos na pamamahala, kinikilala ang San Jose Koop sa ating bansa kaya't napipili nila ang ating kooperatiba upang magdaos ng Lakbay-Aral o "Benchmarking". Ang mga sumusunod na kooperatiba, unibersidad at kolehiyo ang bumisita sa ating kooperatiba ng taong 2019:

| Kooperatiba/Unibersidad/Kolehiyo                  | Petsa             |
|---|-------------------|
| Our Lady of La Salette MPC – Santiago, Isabela    | February 22, 2019 |
| PCCCO – Tuba , Benguet                            | February 26, 2019 |
| MaigtingnaPangarap Credit Cooperative             | February 28, 2019 |
| Paltok Credit Cooperative - Quezon City           | April 13, 2019    |
| Bulacan State University                          | April 22, 2019    |
| BirhenngBayang San Mateo Multipurpose Cooperative | April 27, 2019    |
| CLIMBS  | July 9, 2019      |
| San Felipe Neri Savings and Credit Cooperative    | July 26, 2019     |
| Parish of St. Francis of Assisi Meycauayan CDC    | October 21, 2019  |

Patuloy po tayong magtulong-tulong upang mapanatili ang lakas at paglago ng San Jose del Monte Savings and Credit Cooperative (SJDMSCC). Tayong lahat ay magka-isa tungo sa ating minimithing kaunlaran at tagumpay. Pagpalain nawa ang bawat isa at mga kasapi ng ating samahan.

Mabuhay ang ating San Jose Koop!

JOV TA V. MATEO Chairperson, EDCOM

Lydia M. mangubet LYDIA M. MANGUBAT

Member

JL G. VILLAR JOHN Member

52 32<sup>nd</sup> General Assembly

#### OVERALL STRATEGY: SECURE RELIABLE CO-OPERATIVE CAPITAL WHILE GUARANTEEING MEMBER CONTROL. POSITION SJDMSCC AS BUILDERS OF SOCIAL, ECONOMIC AND ENVIRENMENTAL SUSTAINABILITY

**OPERATIONAL PLANS 2020** 

| BSC<br>Code | STRATEGIC<br>OBJECTIVES  | KEY AREAS                                    | STRATEGIC<br>TARGETS<br>(KEY<br>PERFORMANCE<br>MEASURES) | ACTIONS/STEPS  | TIME<br>TABLE | RESPONSIBILITY<br>CENTERS   |
|-------------|--|--|--|--|---------------|---|
| F1          | <ul> <li>To ensure quality of loan portfolio.</li> <li>To comply with the principle of responsible lending.</li> </ul> | DELINQUENCY<br>- reduction and<br>prevention | 4%   | <ul> <li>Monthly charged-off<br/>of loans</li> <li>Continuous<br/>borrowers'<br/>orientation before<br/>release of loans</li> <li>Life coaching/<br/>Financial literacy</li> <li>Computerized<br/>generation of<br/>financial reports</li> <li>Collection Agency<br/>(HVS)</li> <li>Use multi-channel<br/>strategy like SMS,<br/>email for tech know-<br/>how and personal<br/>visit to others</li> <li>Enhance skills and<br/>competencies by year<br/>round trainings.</li> <li>Continuous<br/>education for<br/>members thru<br/>Cluster meeting<br/>(Financial Literacy)</li> <li>Institutionalized<br/>capacity based<br/>lending policy</li> <li>Additional manpower</li> <li>Offer electronic<br/>payment solution<br/>thru<br/>KAYA</li> </ul> | Jan. to Dec   | BOD<br>ACCOUNTING<br>FINANCE<br>LOANS&<br>COLLECTION<br>AUDIT<br>SOOs |

| BSC<br>Code | STRATEGIC<br>OBJECTIVES                                  | KEY AREAS  | STRATEGIC<br>TARGETS<br>(KEY<br>PERFORMANCE<br>MEASURES) | ACTIONS/STEPS TIME RESPONSIB<br>TABLE CENTER  |              |
|-------------|--|--|--|---|--------------|
| F2          | To enhance financial<br>sustainability and<br>operations | COLLECTION<br>RATE<br>- Increase and<br>efficiency | 96%  | <ul> <li>Review collection<br/>procedures</li> <li>Acquire email<br/>addresses or<br/>cellphone numbers<br/>of customers for<br/>payment follow up</li> <li>collection system<br/>thru telephone/<br/>mobile</li> <li>BOD<br/>ACCOUNT<br/>FINANC<br/>LOANSE<br/>COLLECTI<br/>AUDIT</li> </ul>   | E<br>X<br>ON |
| F3          | To maximize the<br>profitability of loan<br>portfolio    | Increase LOAN<br>PORTFOLIO<br>PROFITABILITY        | 22%  | <ul> <li>Capacity Based<br/>Lending - Credit<br/>Rating Scale (Full<br/>implementation)</li> <li>Adopt financial<br/>inclusion to lower<br/>cost of operation<br/>and improve service<br/>delivery</li> <li>Intensify loan<br/>approval and simplify<br/>loan process</li> <li>Adopt functions of<br/>Credit Committee on<br/>risk based evaluation<br/>and loan portfolio<br/>analysis with policy<br/>recommendations</li> <li>Capacity Based<br/>LOANS&amp;<br/>COLLECTI<br/>Jan to Dec<br/>SOOs<br/>CRECON</li> </ul> | ON           |
| F4          | To maintain financial<br>stability and<br>sustainability | Increase NET<br>INSTITUTIONAL<br>CAPITAL           | 11%  | <ul> <li>Continuous and<br/>increase allocation<br/>to reserve fund</li> <li>Aggressive sale of<br/>ROPA based on<br/>agreed target (50%)</li> <li>Intensive collection</li> </ul>  |              |

| BSC<br>Code | STRATEGIC<br>OBJECTIVES   | KEY AREAS   | STRATEGIC<br>TARGETS<br>(KEY<br>PERFORMANCE<br>MEASURES) | ACTIONS/STEPS   | TIME<br>TABLE | RESPONSIBILITY<br>CENTERS |
|-------------|---|---|--|---|---------------|---------------------------|
|             |   | Increase NET<br>LOANS TO ASSET<br>RATIO             | 70%  | <ul> <li>Review policy on<br/>Credit Rating Scale</li> <li>Review provisioning</li> </ul>   |               |                           |
|             | To comply with our  | Increase in ASSET                                   | 2.5B   | Cross selling and up selling of unfamiliar loan products  |               | LOANS AND<br>COLLECTION   |
| F5          | mission of empowering<br>our member by<br>providing them<br>competitive and quality   | Increase SHARE<br>CAPITAL TO<br>ASSET RATIO         | 45%  | <ul> <li>Product innovation</li> <li>Review Asset</li> <li>Concentration Policy</li> <li>Implement policy</li> </ul>  | Jan to Dec    | SOOs<br>BOD<br>MSBDO      |
|             | financial services  | Reduce<br>FINANCIAL<br>INVESTMENT TO<br>ASSET RATIO | 5%   | <ul> <li>Amendment to<br/>the policy on share<br/>capital build-up (loan<br/>procurement)</li> </ul>  |               | CRECOM                    |
|             | <ul> <li>To increase<br/>market share<br/>and membership<br/>penetration.</li> <li>To build a<br/>community of<br/>trustworthy people.</li> </ul> | MEMBERSHIP<br>Growth<br>30% annual<br>growth        | 74K  | <ul> <li>Intensive<br/>membership<br/>recruitment</li> <li>Enhance members'<br/>benefit program</li> </ul>  | Jan to Dec    | MSBDO<br>SOOs<br>BOD      |
| F6          |   | 98% annual<br>retention rate                        | 73K  | <ul> <li>Review policy on<br/>MIGS regarding<br/>membership<br/>recruitment</li> <li>Develop programs/<br/>projects with<br/>high impact in the<br/>community</li> <li>Use of social media</li> </ul> |               |                           |
| F7          | To inculcate the value of<br>savings the cooperative<br>way of life and practice<br>the philosophy of people<br>helping people.                   | Deposit to Asset<br>Ratio - Increase                | 70%  | <ul> <li>Develop long term<br/>savings products</li> <li>Promote existing<br/>savings products</li> <li>Aggressive campaign<br/>for Lab Coop</li> </ul>   | Jan to Dec    | FINANCE<br>SOOs<br>MSBDO  |

| BSC<br>Code | STRATEGIC<br>OBJECTIVES   | KEY AREAS   | STRATEGIC<br>TARGETS<br>(KEY<br>PERFORMANCE<br>MEASURES) | ACTIONS/STEPS   | TIME<br>TABLE | RESPONSIBILITY<br>CENTERS |
|-------------|---|---|--|---|---------------|---------------------------|
| 50          | To maximize the earning<br>capacity of members'<br>money.<br>To enhance the capacity<br>of coop's assets to<br>generate income. | Asset Yield<br>- Decreasing Non<br>Earning Assets | 4%   | <ul> <li>Decreasing non-<br/>earning assets</li> <li>Aggressive marketing<br/>and selling of</li> </ul> |               | FINANCE<br>SOOs           |
| F8          |   | - Increase<br>Profitability Ratio                 | 96%  | foreclosed properties <ul> <li>Create ROPA</li> <li>catalogue</li> </ul>                                | Jan to Dec    | ADMIN                     |

| BSC<br>Code | STRATEGIC<br>OBJECTIVES   | KEY AREAS   | STRATEGIC<br>TARGETS<br>(KEY<br>PERFORMANCE<br>MEASURES)<br>2020 | ACTIONS/STEPS   | TIME<br>TABLE | RESPONSIBILITY<br>CENTERS                           |
|-------------|---|---|--|---|---------------|---|
| MC1         | To provide one stop shop  | KAYA Payment<br>Platform<br>Nationlink ATM<br>Service | КАҮА   | <ul> <li>Promotion of KAYA<br/>and Nationlink</li> <li>Continuous trainings</li> <li>Implement its<br/>utilization</li> </ul> | Jan to Dec    | FINANCE<br>MSBDO<br>SOOs<br>LOANS AND<br>COLLECTION |
| MC2         | To develop new products<br>based on survey needs<br>analysis<br>To enhance existing<br>products and improve<br>systems and procedures | Market Research                                       | 10% of total MIGS  | <ul> <li>Reorganization/New<br/>Structure of MSBDO<br/>Dept</li> <li>Conduct quarterly<br/>survey</li> </ul>                  | Jan to Dec    | MSBDO<br>HR/ADMIN<br>BOD                            |

| BSC<br>Code | STRATEGIC<br>OBJECTIVES  | KEY AREAS  | STRATEGIC<br>TARGETS<br>(KEY<br>PERFORMANCE<br>MEASURES)<br>2020 |   | ACTIONS/STEPS  | TIME<br>TABLE                    | RESPONSIBILITY<br>CENTERS   |
|-------------|--|--|--|---|--|----------------------------------|---|
| MC3         | To improve Database,<br>Business Directory and<br>Product Catalogue<br>To provide timely and<br>efficient delivery of<br>service to members<br>To develop competitive<br>products and services | Market<br>Information<br>System  | 10% of total MIGS  | • | Additional manpower<br>for MIS, MSBDO,<br>SOOs<br>Develop policy on<br>service delivery to<br>members<br>Review policy<br>on products and<br>services<br>Upgrading of system   | 1st<br>Quarter                   | MSBDO<br>HR/ADMIN<br>MIS<br>BOD   |
| MC4         | To enhance loyalty<br>incentive program and<br>benefits  | Customer Care<br>Product<br>Knowledge<br>Cross Selling and<br>Up Selling   |  | • | Develop an<br>additional loyalty<br>incentive program<br>and benefits<br>Identify loyalty<br>incentive program<br>between member's<br>benefits<br>Review policy on<br>loyalty incentive<br>program and benefits<br>enhance and<br>re-launch loyalty<br>incentive program<br>and benefits | 1st<br>Quarter                   | MSBDO<br>BOD<br>SOOs  |
| MC5         | To enhance<br>infrastructure and<br>maintenance of all<br>offices  | Satellite<br>Operations<br>Branch  | All Offices<br>SapangPalay<br>Office<br>San Vicente              | • | Renovation of offices<br>Purchase of PPE   | 1st<br>Quarter<br>2nd<br>Quarter | HR/ADMIN<br>SOO   |
|             | Full operation of Branch   | Operations   | Office   | • | Review policy on<br>Branching Out  | 3rd & 4th<br>Quarter             | BOD<br>CEO  |
|             |  |  |  | • | Put up new satellite office  | 3rd<br>Quarter                   | BOD<br>CEO  |
| MC6         | To educate members<br>on values education,<br>coop principles and<br>practices, livelihood and<br>entrepreneurship   | <ul> <li>Gender and<br/>Development<br/>Program</li> <li>Other<br/>sectoral<br/>group and<br/>community<br/>concern</li> </ul> | Trainings and<br>Seminars  | • | Implement Coop<br>Calendar of Activities   | Jan to Dec                       | EDCOM<br>HR/ADMIN<br>GAD COM<br>SOCIAL<br>SERVICES COM<br>MEMBERSHIP<br>COM |

#### OVERALL STRATEGY: ENSURE SUPPORTIVE LEGAL FRAMEWORKS FOR CO-OPERATIVE GROWTH.

**OPERATIONAL PLANS** 

| BSC<br>Code | STRATEGIC<br>OBJECTIVES  | KEY AREAS  | STRATEGIC<br>TARGETS<br>(KEY<br>PERFORMANCE<br>MEASURES) | ACTIONS/STEPS   | TIME<br>TABLE  | RESPONSIBILITY<br>CENTERS                |
|-------------|--|--|--|---|----------------|--|
| IBP1        | Develop new policies<br>and update existing<br>policies manual | Governance/<br>General Policy<br>Member<br>Classification<br>Loyalty<br>Program<br>Policy on<br>Security<br>Policy on<br>Common<br>Poster Area<br>Policy on<br>Person with<br>Disability<br>Policy on<br>Environment<br>Protection<br>and Concern<br>Policy on<br>Safekeeping<br>of Land Title/s<br>Policy on<br>Updating<br>Specimen<br>Signatures<br>Loan Policy<br>Loan Merit<br>System<br>Collection<br>Policy<br>Lump Sum<br>Mode of<br>Payment<br>Human Resource<br>Policy on<br>third party<br>liabilities<br>(TPL) | Policy and<br>Procedures<br>Manual                       | <ul> <li>Additional<br/>manpower for Policy<br/>Development</li> <li>Regular review of<br/>policy/ies</li> <li>Creation of<br/>Management<br/>Committee<br/>composed of CEO<br/>and all department<br/>heads</li> </ul> | 1st<br>Quarter | HR/ADMIN<br>BOD<br>ALL DEPT<br>CONCERNED |

| BSC<br>Code | STRATEGIC<br>OBJECTIVES  | KEY AREAS  | STRATEGIC<br>TARGETS<br>(KEY<br>PERFORMANCE<br>MEASURES) | ACTIONS/STEPS                         | TIME<br>TABLE  | RESPONSIBILITY<br>CENTERS                   |
|-------------|--|--|--|---------------------------------------|----------------|---|
| IBP2        | Full awareness and<br>implementation of all<br>cooperative policies  | Governance/<br>General Policy<br>Member<br>Classification<br>Loyalty<br>Program<br>Policy on<br>Security<br>Policy on<br>Common<br>Poster Area<br>Policy on<br>Person with<br>Disability<br>Policy on<br>Environment<br>Protection<br>and Concern<br>Policy on<br>Safekeeping<br>of Land Title/s<br>Policy on<br>Safekeeping<br>of Land Title/s<br>Policy on<br>Safekeeping<br>Specimen<br>Signatures<br>Loan Policy<br>Loan Merit<br>System<br>Collection<br>Policy<br>Loan Merit<br>System<br>Collection<br>Policy<br>Lump Sum<br>Mode of<br>Payment<br>Human Resource<br>Policy on<br>Third Party<br>Liabilities<br>(TPL) | Policy and<br>Procedures<br>Manual                       | • Cascading and continuous trainings  | 3rd<br>Quarter | HR/ADMIN<br>BOD<br>ALL<br>CONCERNED<br>DEPT |
| IBP3        | Monitoring of Internal<br>Control, ACCESS,<br>Risk Management,<br>Regulatory Compliance<br>and Statutory<br>Commitment | <ul> <li>Internal<br/>Control</li> <li>ACCESS</li> <li>Risk<br/>Management</li> <li>Regulatory<br/>Compliance<br/>Statutory<br/>Commitment</li> </ul>  | ACCESS Tools<br>Risk Register                            | • Additional manpower (Liaison Staff) | Jan to Dec     | BOD<br>AUDIT COM<br>INTERNAL<br>AUDIT       |

### OVERALL STRATEGY: BUILD THE CO-OPERATIVE MESSAGE AND SECURE THE CO-OPERATIVE IDENTITY.

**OPERATIONAL PLANS** 

| BSC<br>Code | STRATEGIC<br>OBJECTIVES   | KEY AREAS  | STRATEGIC<br>TARGETS<br>(KEY<br>PERFORMANCE<br>MEASURES) | ACTIONS/STEPS  | TIME<br>TABLE | RESPONSIBILITY<br>CENTERS |
|-------------|---|--|--|--|---------------|---------------------------|
| LG1         | To institutionalize<br>financial literacy,<br>customer relationship<br>management and<br>capacity based lending<br>policy<br>To improve systems and<br>procedures in lending<br>operations<br>To decrease delinquency | Delinquency<br>Collection<br>Efficiency<br>Asset Yield | Attain 4%<br>delinquency                                 | Conduct Financial<br>Literacy Orientation  | Quarterly     | MSBDO<br>SOOs             |
| LG2         | To enhance sales culture<br>of staff, increase in<br>loan releases, increase<br>in income from credit<br>operations   | Loan Portfolio<br>Profitability                        | Attain 22%<br>Loan Portfolio<br>Profitability            | <ul> <li>Conduct Customer<br/>Care Orientation</li> <li>Continuous trainings</li> </ul>  | Jan to Dec    | HR/ADMIN                  |
| LG3         | Clarity of understanding<br>about institutional<br>capital among board,<br>committees and staff   | Net Institutional<br>Capital                           | Attain 11% Net<br>Institutional<br>Capital               | • Cascading and continuous trainings   |               |                           |
| LG4         | To increase and retain<br>membership  | To increase and retain<br>membership 98%               | 30% per annum<br>Based on cut off<br>(yearend)           | <ul> <li>Intensive<br/>membership<br/>recruitment</li> <li>Enhance members'<br/>benefit program</li> <li>Review policy on<br/>MIGS regarding<br/>membership</li> </ul> | Jan to Dec    | MSBDO<br>SOOs<br>BOD      |
|             |   |  | 98% per annum -<br>average retention<br>rate             | <ul> <li>recruitment</li> <li>Develop programs/<br/>projects with<br/>high impact in the<br/>community</li> <li>Use of social media</li> </ul>                         |               |                           |

| BSC<br>Code | STRATEGIC<br>OBJECTIVES   | KEY AREAS      | STRATEGIC<br>TARGETS<br>(KEY<br>PERFORMANCE<br>MEASURES) | ACTIONS/STEPS  | TIME<br>TABLE  | RESPONSIBILITY<br>CENTERS |
|-------------|---|----------------|--|--|----------------|---------------------------|
| LG5         | To develop Management<br>Development Program  | Human Resource | 100% Staff<br>Productivity                               | • To conduct trainings/<br>seminars and regular<br>activities  |                |                           |
| LG6         | To maintain employee's<br>satisfaction<br>To prevent employee's<br>turn over<br>To increase staff<br>productivity |                |  | <ul> <li>Review and update<br/>salary structure.<br/>Align to make<br/>compensation<br/>competitive and<br/>rewarding</li> <li>Review Retirement<br/>Benefits and<br/>Packages of<br/>Employees through<br/>investments</li> </ul> | 1st<br>Quarter | MANAGEMENT<br>COMMITTEE   |

# **Board of Directors**



Chairperson Romeo A. De Jesus, CPA



Vice-Chairperson Elpidio D. Abela, CPA



Director Aurora E. Castillo



Director Lydia M. Mangubat



Director Jovita V. Mateo



Director John Paul G. Villar



# **Committees & Other Officers**

**Board Secretary & Treasurer** Board Secretary - Mercy C. Salas Treasurer - Dionisio A. San Felipe

### Audit Committee

Chairperson - Virgilio V. Bernardo, Jr. Vice-Chairperson - Ruth D. Lim Secretary - Merly J. Jacoba



## **Election Committee**

*Chairperson -* Michelle C. Cruz-Villanueva *Vice-Chairperson -* Lazaro G. Dela Torre *Third Member -* Nancy P. Magno

### **Ethics Committee**

Chairperson - Teodolfo A. Cabuhat Vice-Chairperson - Ernan L. Palabyab Secretary - Ma. Felisa C. Camino



## Mediation & Conciliation Committee Chairperson - Eusebio E. German

Vice-Chairperson - Carolina B. Israel Secretary - Christopher B. Vicente

# Management Staff



## Office of the Chief Executive Office Mia Grace V. Evangelista • Caroline D. Dave • Melani R. Maramag • Allyssa L. Nolasco



#### Finance & Accounting Department

Joanna G. Mebato • Dyan L. Tamayo • Kristine Dyan T. Villano • Eliza DC. Dela Peña • Mylyn H. Tamani • Sally S. Dote • Zeny Rose P. Lucio • Nathalie Pearl B. Nazar • Philline Minette N. Punla • Shella E. Sison • Kristine Ann V. Pastoral • Ryan E. Angeles • Michelle M. Fabro • Wilma D. De Vera • Eugene DT. Cabuhat • Glenda M. Lorenzo



## Administrative & Human Resource / MIS Department

Morris Daniel Brodith • Dante A. Villanueva • Aquilino E. Borcena • John Ervin Tim G. Quintana • Mikas L. Manuel • Alona B. Borcena • Darryl Mykhael C. Cruz • Orlando C. Brusas • Ryozo F. Llanes • Joshua N. Nala • Cedric C. Bande • Elisa M. Lorenzo • **Nyralyn N. Dela Torre** • Elvira S. Del Rosario • Erin Eris G. Estrada

# Management Staff



### **Credit & Collection Department**

Allan Jay R. Lopez • Gerald G. Bolaños • Marco Polo W. Cabrera • Kristorex L. Malincon • Keno R. Diaz • Timothy D. Quinto • Christopher L. Karganilla • Nikko Paul M. Bobon • Louie Martin F. Avena • Alfredo G. Cruz, Jr. • Hershe May S. Magana • Gisselle O. Bautista • Marimar O. Casas • Nimfa G. Hernandez • **Maria Cecilia G. Sto. Domingo** • Florence B. Española • Michelle C. Maningas • Rovilynn A. Española • Jhona Mae E. De Jesus



#### **Member Services Department**

Jeremiah H. Tanaka • Lorie Anrol M. Lozano • Anghelito C. Alarilla • Roberto Carlos P. Garcia • Rustom N. Manuel • **Rodolfo Z. Gado** • Mary Ann Angel P. Domingo



## Sapang Palay & Minuyan Satellite Office

Bench B. Lucero • Micah Grace M. Soliman • Jeremy Monique DC. Diaz • Joselito C. Trinidad • Renzy Marzenee R. Diaz • Barry James C. Cruz • Rasel B. Sta. Maria • Johnalan P. Borbon • Mary Ann A. Francisco

## Tungkong Mangga Satellite Office

Judy Ann T. Manalo • Rodalyn A. Bautista • Khryzz Paula V. Sanchez • Beverly N. Miranda • Erallie A. Alday • Pamela Theresa S. Peralta • Clarito G. Mones, Jr. • Efren O. Española • Arlene A. Toledo



# Management Staff



## Muzon & Loma De Gato Marilao Satellite Office

Marissa S. Benavides • Jimmy H. Luis • Irene L. Reusora • Charmaine N. Payumo • **Rowell D. Alarcon** • Edna B. Guilalas



